

LA100 PLAN

ADVISORY GROUP MEETING #8 (LA100 Plan Rates)



PRESENTED BY:
Power System Planning Division
Financial Services Organization

May 15, 2025



NEXT MEETING

Public Meetings targeted for late June 2025

LOCATION

In-person, 111 N. Hope St.
Cafeteria Rooms 1, 2, and 3

AGENDA

- | | |
|-------------------------|---|
| 9:00 – 9:05 am | Welcome and Introductions |
| 9:05 – 9:15 am | Meeting Purpose, Agenda Overview, Guide for Productive Meetings |
| 9:15 – 9:30 am | LA100 Plan Model Recap |
| 9:30 – 10:15 am | LA100 Rates Analysis and Overview, Q&A |
| 10:15 – 10:40 am | Customer Bill Impacts and Energy Burden, Q&A |
| 10:40 – 10:50 am | <i>Break</i> |
| 10:50 – 11:15 am | Risks and Challenges, Q&A |
| 11:15 – 11:25 am | Public Outreach Workshops, Q&A |
| 11:55 – 12:00 pm | Menti-meter Polling and Wrap Up |

ADVISORY GROUP ROLES (1/2)

PROVIDE INPUT AND FEEDBACK BASED ON THE EXPERTISE, KNOWLEDGE, AND RESOURCES OF THE ORGANIZATIONS, INSTITUTIONS, AND CONSTITUENT GROUPS REPRESENTED BY THE ADVISORY GROUP MEMBERS

PROVIDE PERSPECTIVES. Discuss major issues that LADWP will face in the next 10-20 years. Provide input and review of strategic scenarios that are used in the resource analysis and final recommendations for near-term actions.

CONTINUE THE COLLABORATIVE DIALOGUE. Build upon the momentum from the LA100 Equity Strategies Study and 2022 SLTRP Process.

CONDUCT OUTREACH TO RESPECTIVE CONSTITUENT GROUPS. Bring diverse input into the process and keep constituents informed of the SLTRP process.

CONSIDER BROADER COMMUNITY INPUT. During Advisory Group discussions think of the various communities and considerations throughout the City of Los Angeles.

PROVIDE TECHNICAL INFORMATION & PERSPECTIVES. Add value through your areas of expertise.



PERSPECTIVE



DIALOGUE



OUTREACH



COMMUNITY INPUT



**TECHNICAL
INFORMATION**

ADVISORY GROUP ROLES

[2/2]

PROVIDE INPUT AND FEEDBACK BASED ON THE EXPERTISE, KNOWLEDGE, AND RESOURCES OF THE ORGANIZATIONS, INSTITUTIONS, AND CONSTITUENT GROUPS REPRESENTED BY THE ADVISORY GROUP MEMBERS

READ PRE-MEETING MATERIALS. Prior to each meeting materials and agendas will be distributed and you are expected to be prepared for the meeting. This includes reading and reviewing the 2022 SLTRP and LA100 Equity Strategies Study Report.

PARTICIPATE IN ALL MEETINGS. A total of eight (8) meetings are anticipated between March and May 2025. Meetings are expected to alternate between in-person and virtual. Each meeting will be conducted in 2-3 hours segments.

ALTERNATE REPRESENTATIVES. If you cannot attend a meeting, then please send an alternate on your behalf.

BALANCING PERSPECTIVES. To maintain stakeholder balance – only one representative per member organization in meeting discussions.



READ MATERIALS



PARTICIPATE



REPRESENTATIVES



BALANCE

2024 ADVISORY GROUP MEMBERS

90 MEMBERS TOTAL

NOTE:

LA100 Equity Strategies Steering Committee has been integrated into the SLTRP Advisory Group Roster

OF REPRESENTATIVES / STAKEHOLDER CATEGORY / ORGANIZATION(S)

6	ACADEMIA	CSUN, UCLA, USC
17	BUSINESS & WORKFORCE	CEERT, Center for Sustainable Energy, Central City Assoc, IBEW – Local 18, LABC, LA Chamber, VICA, LABC
26	CITY GOVERNMENT	CLA, City Attorney, Council Districts, Rate Payer Advocate, Mayor’s Office, Civil & Human Rights and Equity Dept., CEMO, Housing Authority, LA City Planning, LADOT
5	NEIGHBORHOOD COUNCIL	DWP Advocacy Committee, DWP MOU Oversight Committee, Neighborhood Council Sustainability Alliance, SLAANC
20	ENVIRONMENTAL COMMUNITY	CBE, EDF, Food and Water Watch, NRDC, LAANE, Sierra Club, Climate Resolve, Community Build, Enterprise Community Partners, Esperanza Community Housing, LA Cleantech Incubator, Move LA, PACE, Pacoima Beautiful, RePower, SLATE-Z, So. Cal. Association of Non-Profit Housing; SCOPE
10	PREMIER ACCOUNTS & KEY CUSTOMERS	LAUSD, LAWA, Metro, POLA, Valero Wilmington Refinery
6	UTILITIES	Southern California Gas, SCPPA, Water and Power Associates



GUIDELINES





Instructions

Go to

www.menti.com

Enter the code

5709 2611



Or use QR code



LA 100 PLAN MODEL RECAP

GUIDING PRINCIPLES

100% Clean Energy By 2035



Reliability & Resiliency

- Ensuring customers continue to get power in the face of increased climate risk



Affordability & Rate Impacts

- Providing affordable clean power to customers while focusing on disadvantaged communities



Environmental Benefits & Equity

- Divesting from carbon emitting power sources while providing local job opportunities in clean energy

LADWP: LONGSTANDING LEADER ON POWER PLANNING

Year

2000

2017

2021

2022/2023

2024/2025

1

2

3

4

5

52% Coal – 0% Renewables

Integrated Resource Plan (IRP)



Since the 2000 IRP, LADWP has led the industry in comprehensive energy planning

Ensures a cleaner, more reliable power future:

- Focused on cost benefit studies, such as:
 - Early coal replacement
 - Incremental RPS additions

Strategic Long-Term Resource Plan (SLTRP)



In 2017, the SLTRP replaced the traditional IRP

Comprehensive strategic integrated power system planning

- The 2017 SLTRP was the first of its kind, done prior to the LA100 Study
- Reflect a longer planning horizon through 2045
- Enforcing LA Green New Deal goes above and beyond the State's requirements

LA100 Study



Unprecedented analysis identified pathways to achieve a 100% carbon free target

Considers equity, sustainability, & affordability:

- Community stakeholder input
- Confirmed that 100% renewable by 2035 is achievable (with Caveats)
- Cost of investments \$60-80B
- Common investments: energy efficiency, customer solar, utility scale renewables, energy storage, transmission & distribution, and renewably fueled dispatchable turbines

2022 LADWP SLTRP

LA100 + Clean Grid LA Plan

Integrates findings of the LA100 Study:

- Utilizes community & stakeholder input, Prioritizes reliability, resiliency, equity, affordability, and sustainability
- Considers construction, O&M, workforce, cost to customers, supply chain risk, & feasibility

LA100 Equity Strategies

Community driven, with an objective to ensure equity during LA's green transition

Robust community engagement focused on:

- Improving air quality, energy efficiency, solar access, demand management, EV charging access, affordable rates, etc.



0% Coal – 66% Carbon Free

LA100 Plan



The SLTRP is now known as the LA100 Plan

Establishes Department and City-wide focus on:

- Reliability and Resiliency
- Renewable energy integration
- New and modernized distribution, transmission and generation
- Adopting to changing regulatory environment and continuous risk assessment
- Digital transformation and technology evaluation
- Customer Engagement



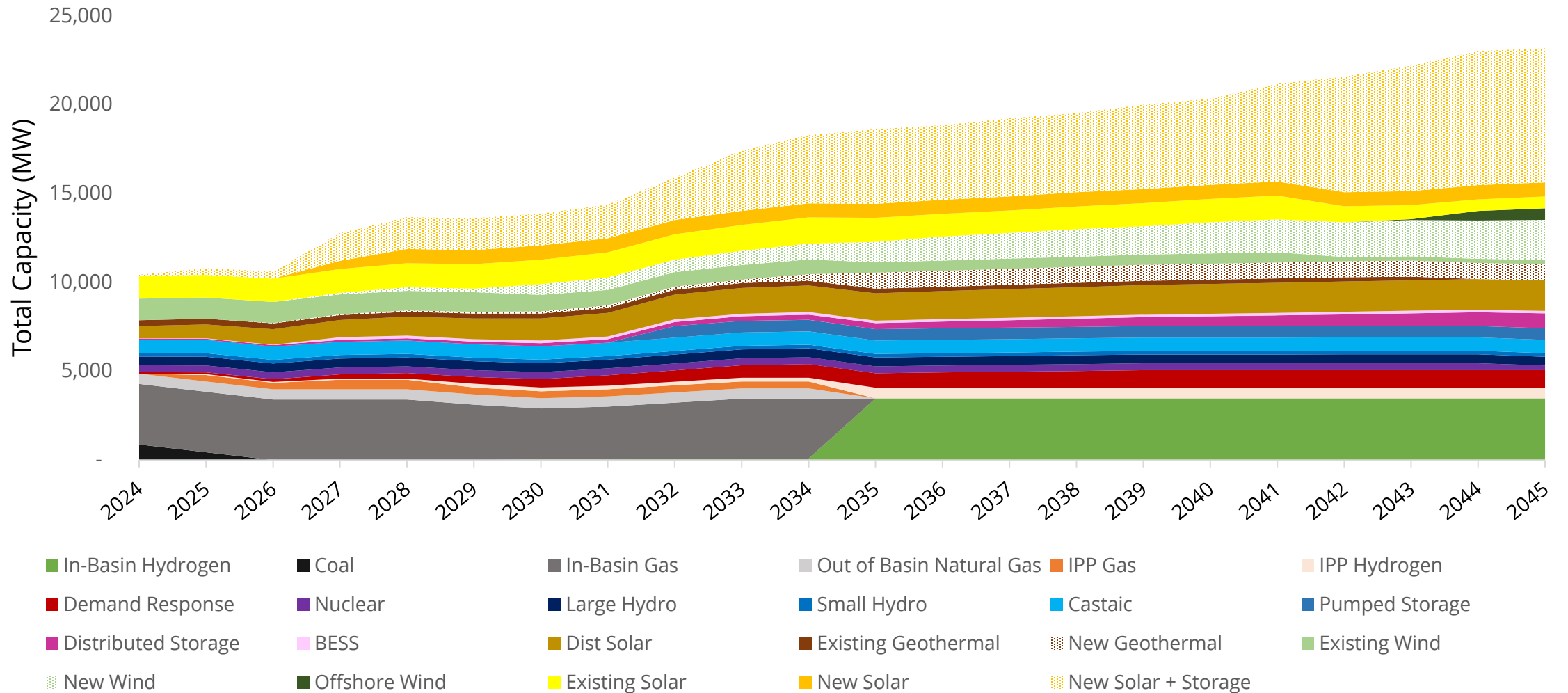
LA 100 PLAN ADVISORY GROUP ROLE

Bringing City Stakeholders To The Planning Process

- **Provide perspectives** on major issues that LADWP will face in the next 20 years
- **Collaboration** with over 50 internal and external stakeholders to build on previous processes, such as SLTRP, to incorporate their input and for transparency.
- **Conduct outreach** to respective constituent groups to bring their input into the process and to keep these constituencies informed of the development process.
- **Provide technical information** and perspectives related to appropriate areas of expertise.



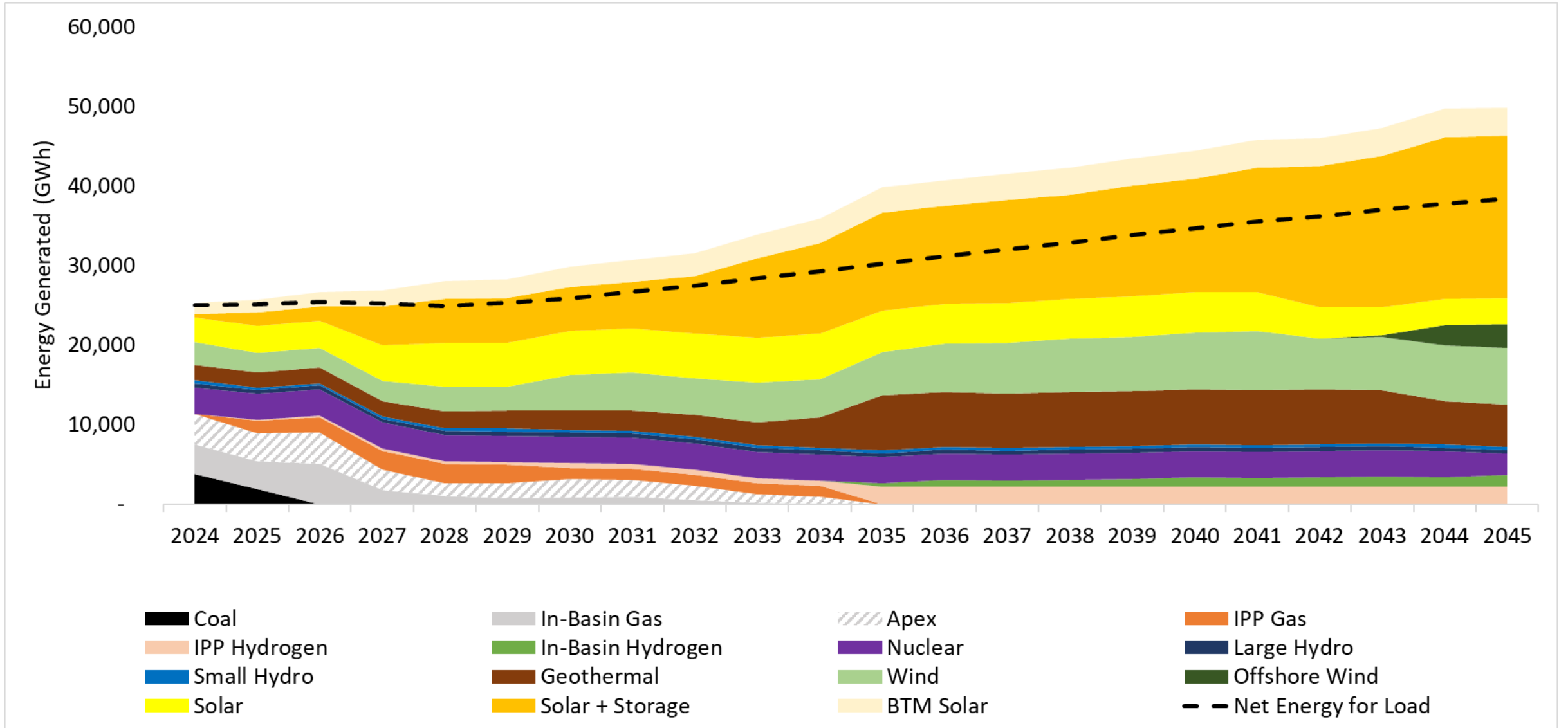
CAPACITY BUILDOUT - LA100



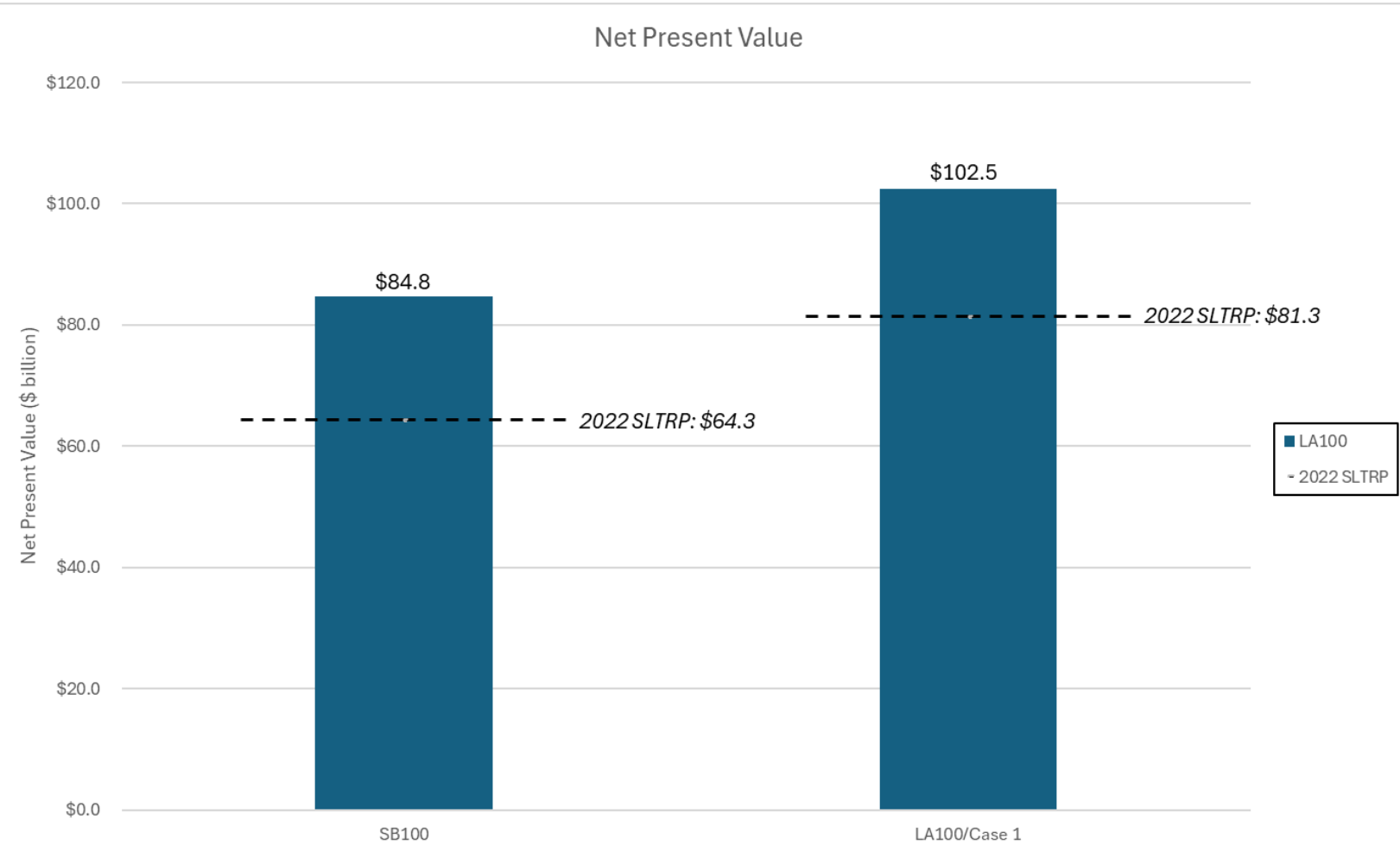
LA100 Plan Model Builds Significantly More Renewables and Storage

- Solar and wind will increase by factor of 2 by 2030
- DERs increase by factor of 2.25 by 2030
- Solar increases by factor of 4 by 2035

GENERATION BY YEAR - LA100 PLAN



TOTAL COST – NET PRESENT VALUE

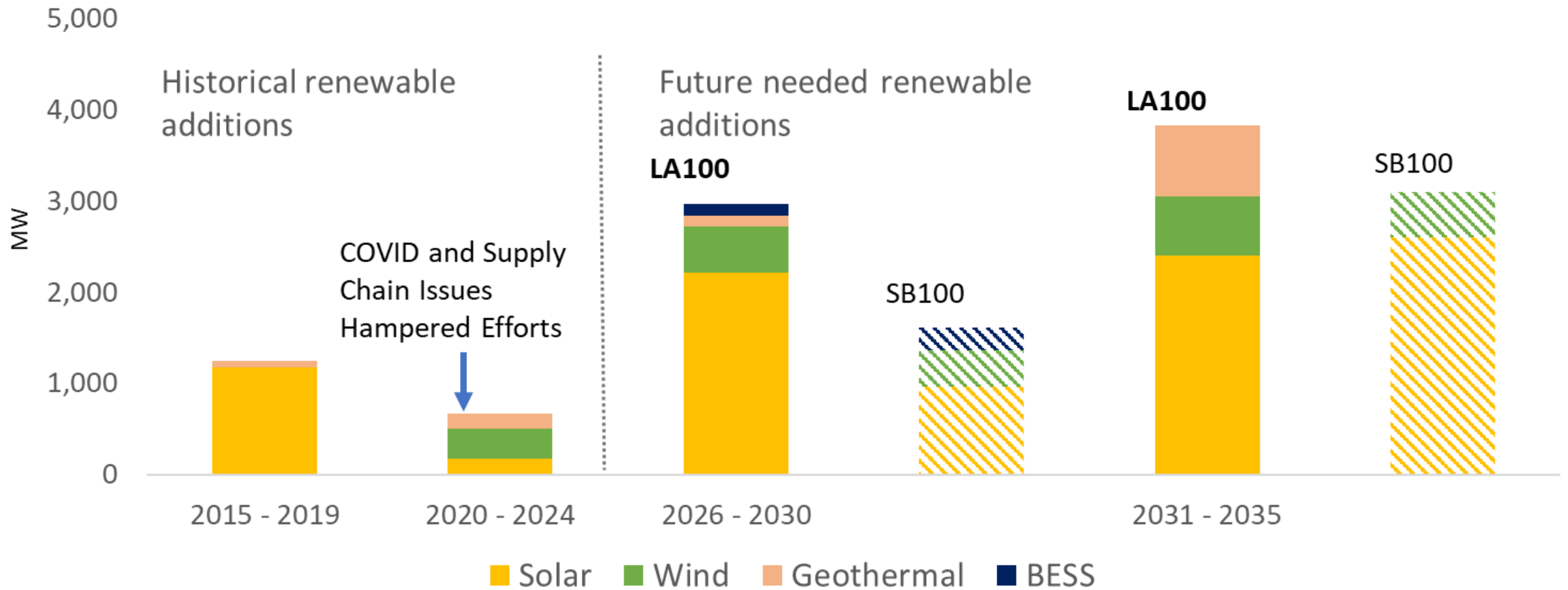


Net present value of bulk power system cost (fixed and variable cost) from 2025 through 2045

SENSITIVITY MODEL DESCRIPTIONS

Model Name	Risk Analysis
LA100 Plan	
1 LA100 - Price Sensitivity	High cost of clean energy
2 LA100 - Low Load	Load growth is lower than expected leading to overspending on resources
3 LA100 - High Load	Load growth is higher than expected leading to higher costs for resource procurement
4 LA100 - Low DER	DER adoption will be low compared to projections
5 LA100 - High DER	DER adoption will be high compared to projections
6 LA100 - No In-basin Combustion	Alternatives to in-basing combustion must be considered
7 LA100 - No In-basin H2 Supply	Market conditions do not produce viable options for in-basin thermal replacements
8 LA100 - Limited H2 Supply	Market conditions limit the amount of fuel available for clean, firm in-basin generation
9 LA100 - Resource Constrained	Delays in renewable builds and in-basin resources push the timeline out for LA100
10 LA100 - Climate Change	Run LA100 with amplified effects from climate change
SB100	
1 SB 100 - Price Sensitivity	Lower clean energy costs

BUILD RATES



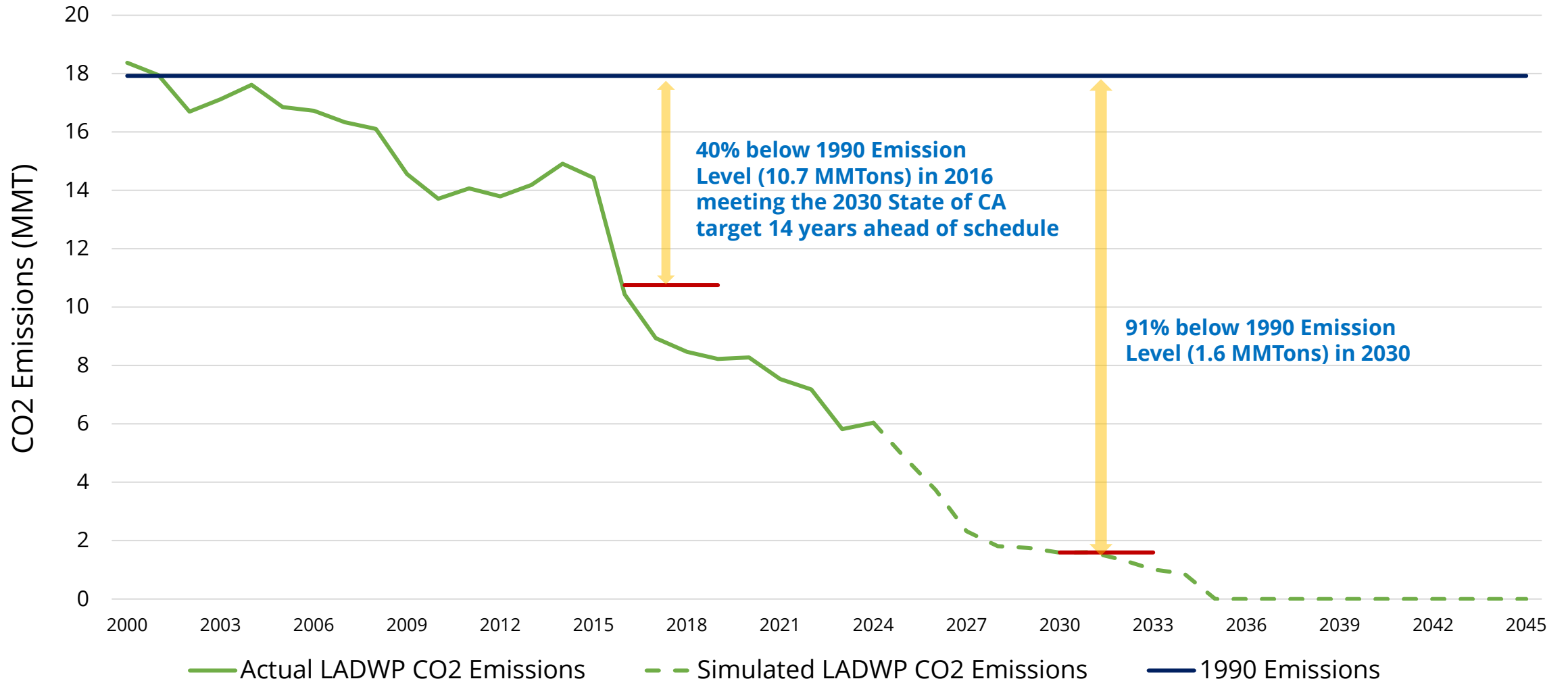
From 2015 to 2024, LADWP acquired **1921 MW** of clean energy resources; averaging 192 MW per year

From 2026 to 2035, LA100 Plan calls for **6792 MW** of clean energy resources; averaging 679 MW per year

Note: Cumulative build rates. Hydrogen generation efforts not shown in the future additions

GREENHOUSE GAS EMISSIONS REDUCTION PATH

LA100 Plan





LA 100 PLAN RATES ANALYSIS

LA100

ACHIEVING 100% RENEWABLE ENERGY IN LOS ANGELES



Rate Impact Analysis Presentation

Ann Santilli

Chief Financial Officer

Los Angeles Department of Water and Power

May 15, 2025

Presentation Overview

Assumptions

- Costs
- Financial modeling (Fiscal Year)

Case Scenarios

- 2024 SB100 Case (Reference Case)
- LA100 Plan Case 1

Scenarios Comparison

- Retail Energy Load
- CO₂ Emissions
- Average rate impacts

Financial Next Steps



Objectives of Presentation

We looked at the high-level rate impact of the LA100 Plan Case 1 scenario, and how investments to achieve 100% renewables affect rates.



Assumptions for Rate Impact Analysis



- Budgeted and Incremental costs to achieve LA100 Plan goals
 - Capital Expenditures (CapEx) and Operations & Maintenance Expenses (O&M)
 - Staffing requirements
 - Energy Efficiency
 - Electrification, etc.
- Net Energy Metering (NEM)
 - Assume 12% of retail load supplied by NEM solar customers – expect 50% of NEM solar to be excess to grid
 - Customer NEM costs/credits are based on current rate structure
- Retail Load based on LADWP 2023 Retail Electric Sales and Demand Forecast with adjustments

Cost Reconciliation

Adjusted budgeted capital, O&M, and fuel / purchased power expenses to include additional incremental LA100 estimated costs and avoid double counting.



Financial Modeling Methodology

- Power System provided major project details with capital cost and O&M estimates for both case scenarios without financing costs
- FSO added existing RPS purchase power agreement expenses, debt service, and other on-going budgeted costs
- Executed modeling given the current rate structure and planning criteria financial metrics
- Financial Model calculated high level system average rates for all customers



What Is LADWP's Financial Planning Criteria?

As a municipal utility LADWP exists by and for our customers. We work to maintain cost competitive rates by meeting key financial metrics to continue our strong bond credit ratings.

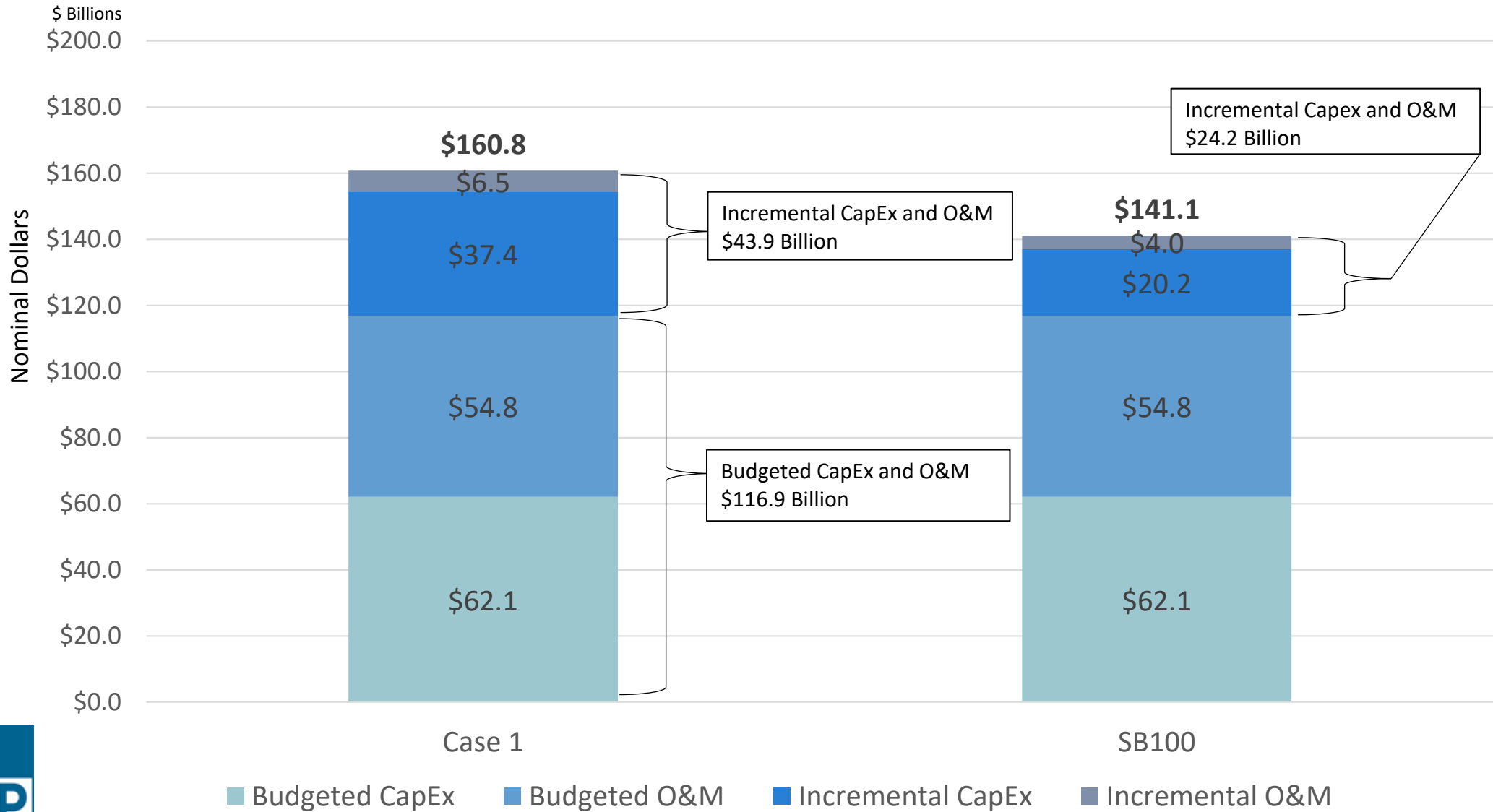
- Full Obligation Ratio – 1.7 minimum
- Minimum Operating Cash – 170 days
- Capitalization Ratio – 68% maximum

Reference Case: 2024 SB100

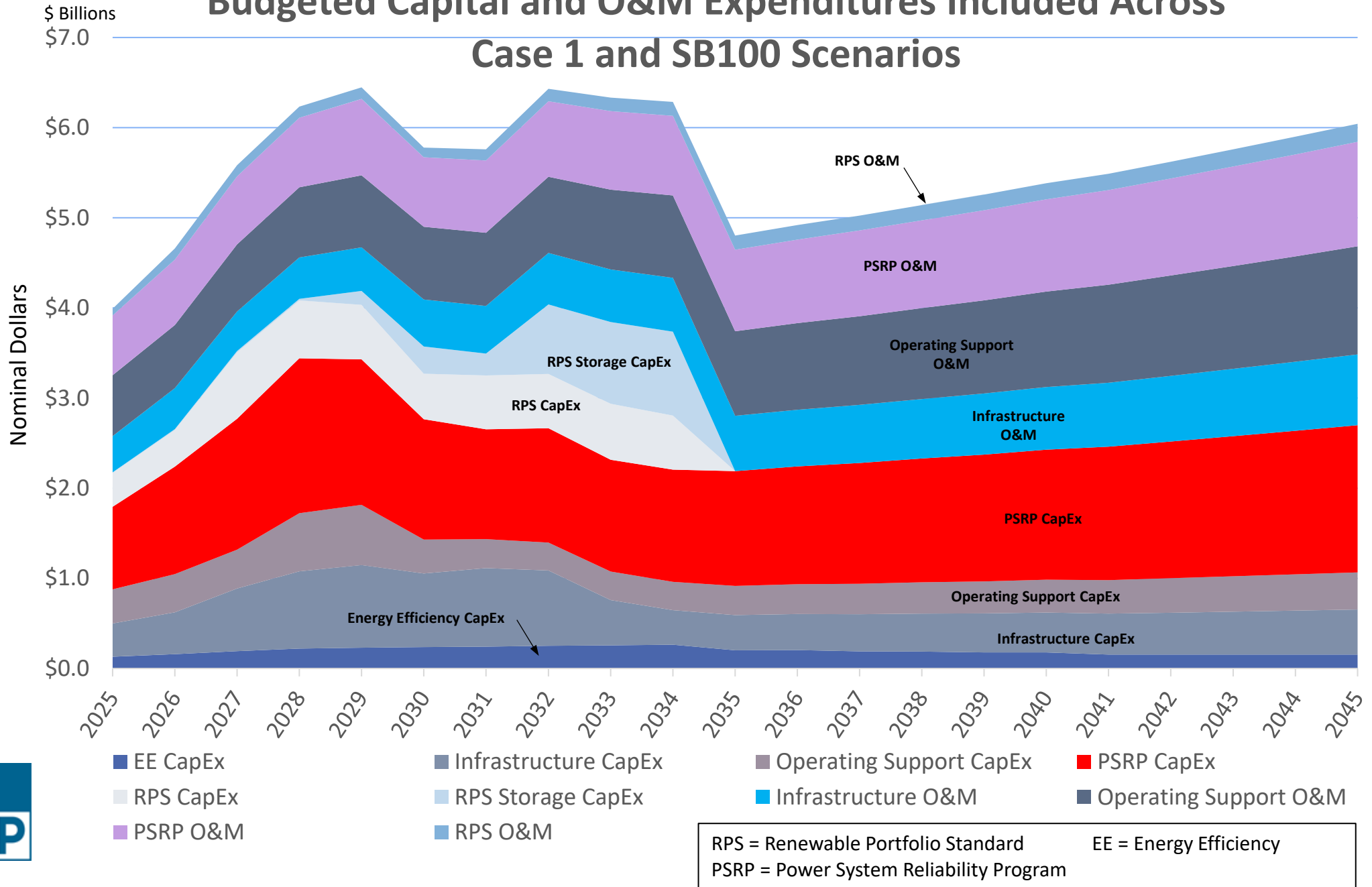
Analysis based on expenditures used to prepare preliminary FY 2026 Budget modified with 2024 SB100 system configuration.

- IPP repowered with 70% natural gas and 30% hydrogen by volume, OTC units repowered, and natural gas units will continue to be used past 2045.
- Scattergood generation plant (one unit) assumed 70% natural gas and 30% hydrogen capable in January 2030.

LA100 Plan Scenarios - Estimated Capital and O&M Expenditures FY2025-FY2045

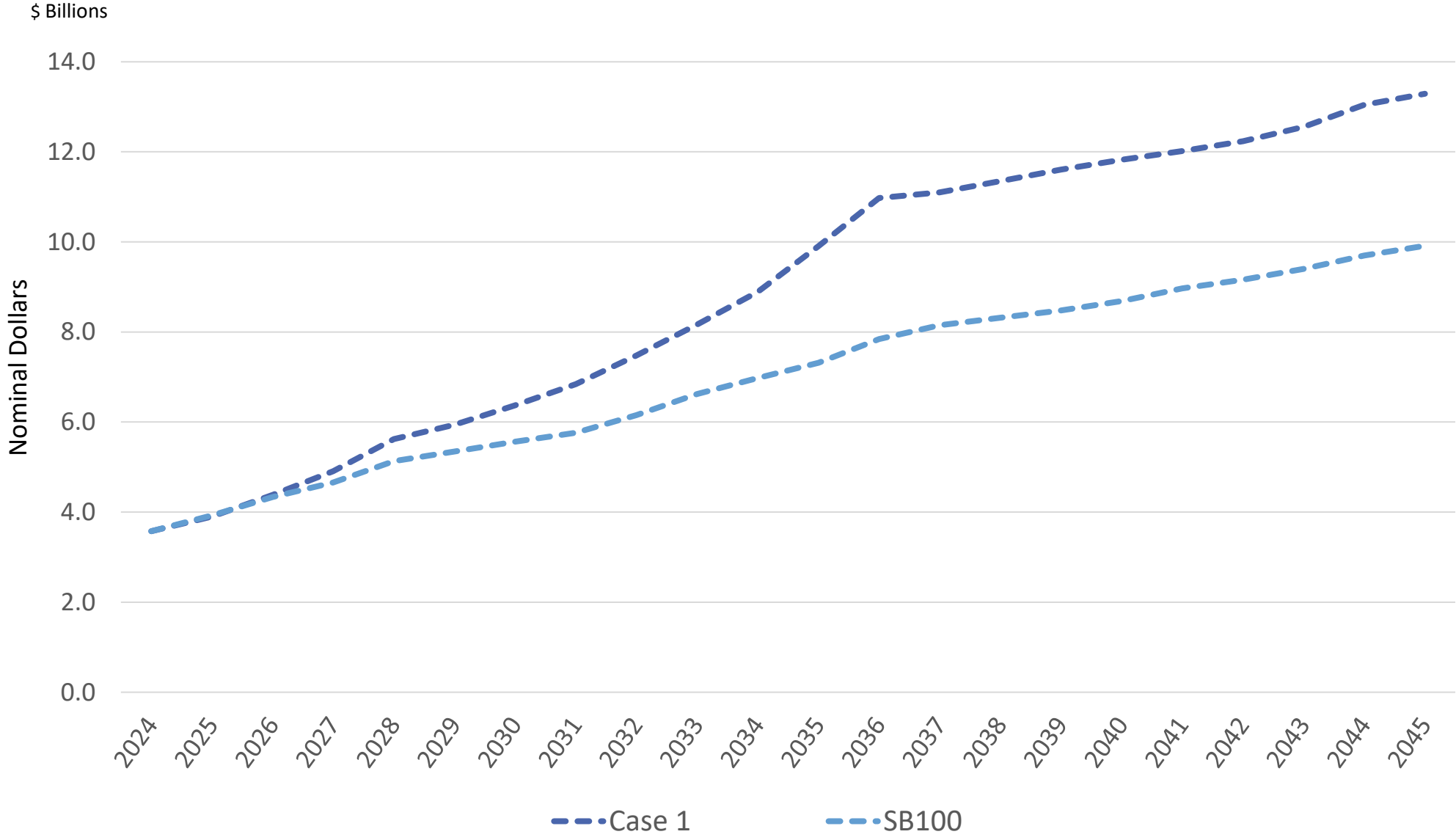


Budgeted Capital and O&M Expenditures Included Across Case 1 and SB100 Scenarios

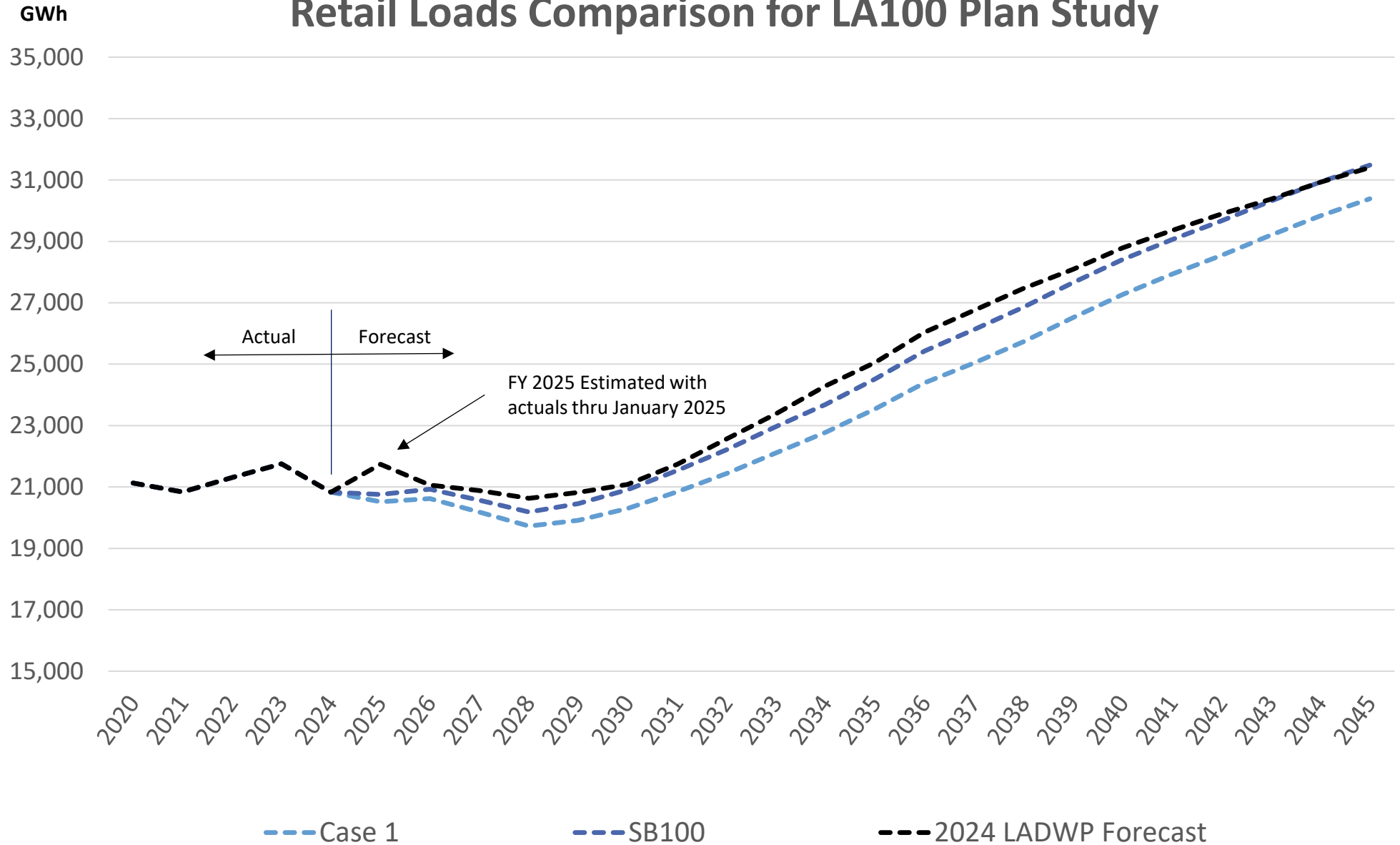


RPS = Renewable Portfolio Standard EE = Energy Efficiency
 PSRP = Power System Reliability Program

LA100 Plan - Annual Fuel & Purchased Power, O&M, and Interest Debt Expense



Retail Loads Comparison for LA100 Plan Study



CO₂ Emissions Comparison for LA 100 Plan Study

Million
Metric Tons

20.0

18.0

16.0

14.0

12.0

10.0

8.0

6.0

4.0

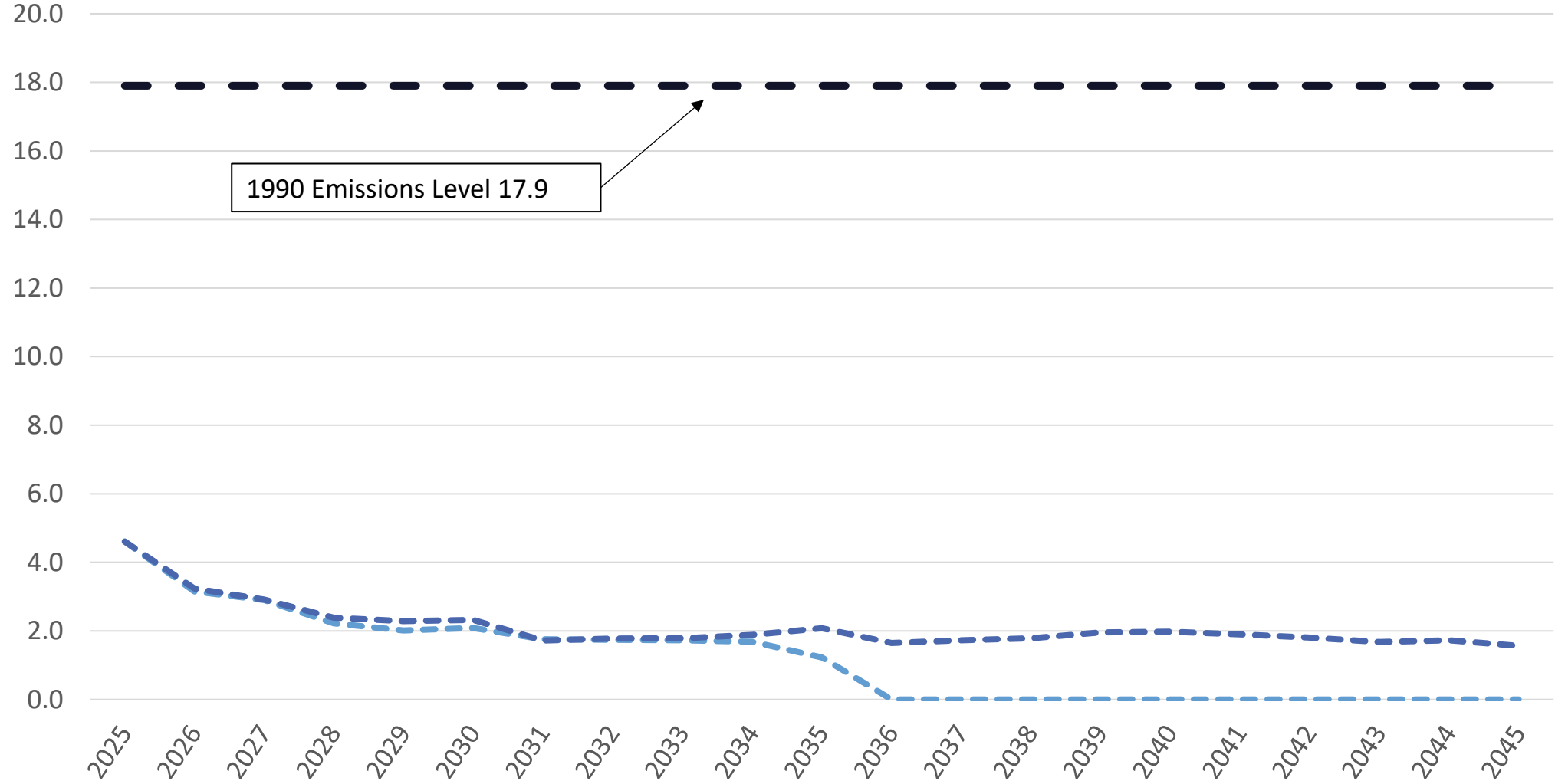
2.0

0.0

1990 Emissions Level 17.9

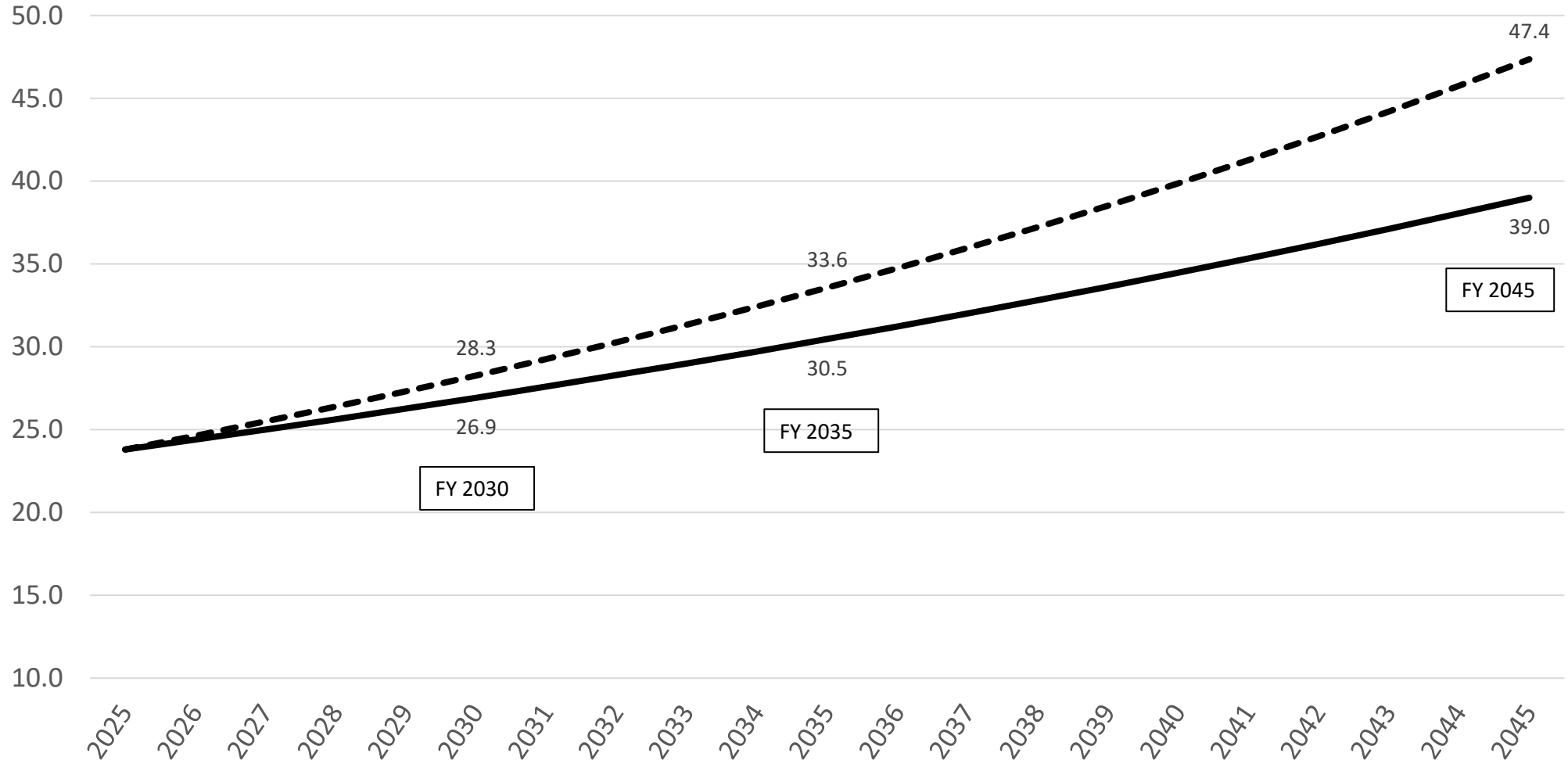
2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 2040 2041 2042 2043 2044 2045

Case 1 SB100 1990 Emissions Level



Retail Rates with 2.5% and 3.5% Inflation

Cents/kWh

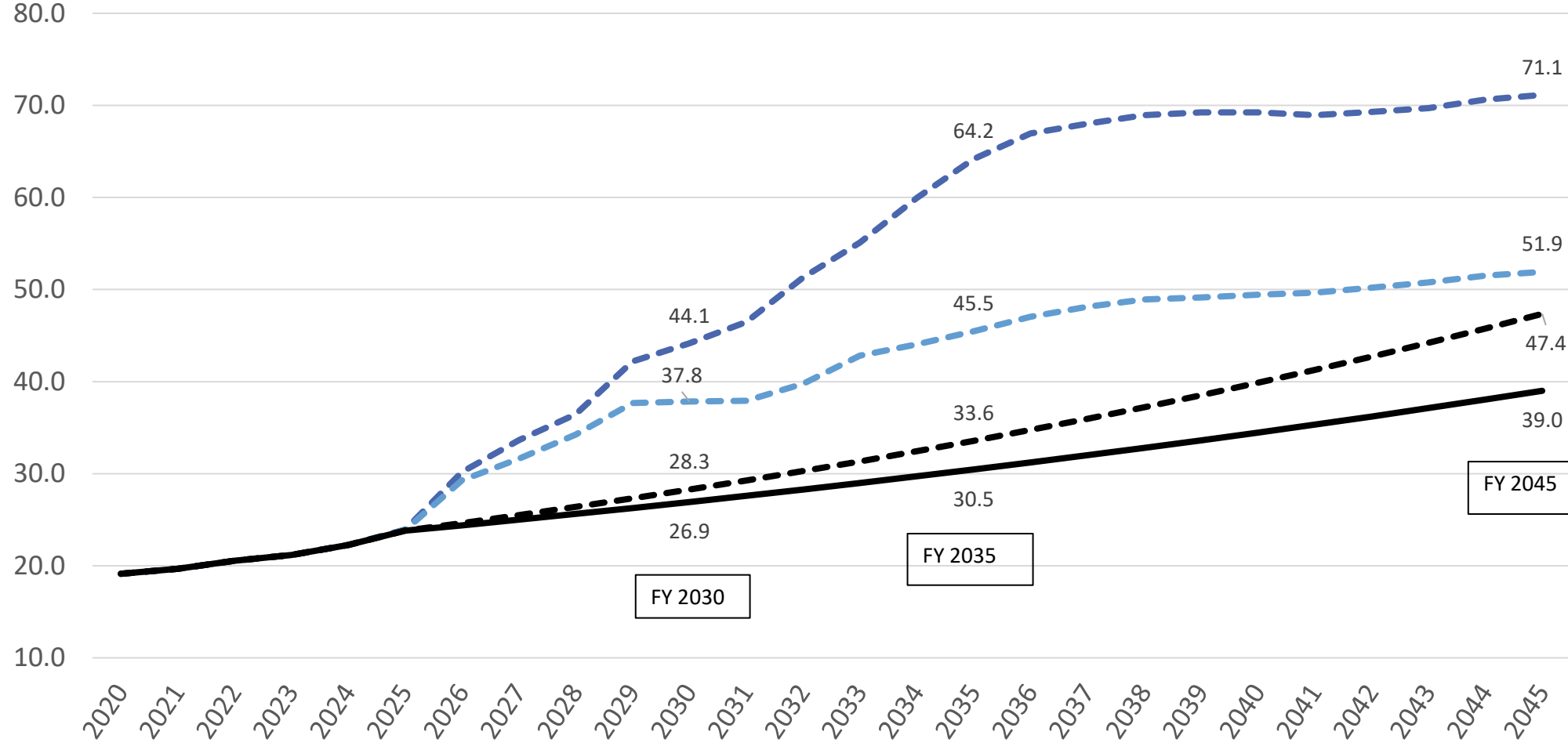


— FY 2025 Retail Rates with 2.5% Inflation

- - - FY 2025 Retail Rates with 3.5% Inflation

Retail Rates Comparison for LA100 Study

Cents/kWh



Case 1

SB100

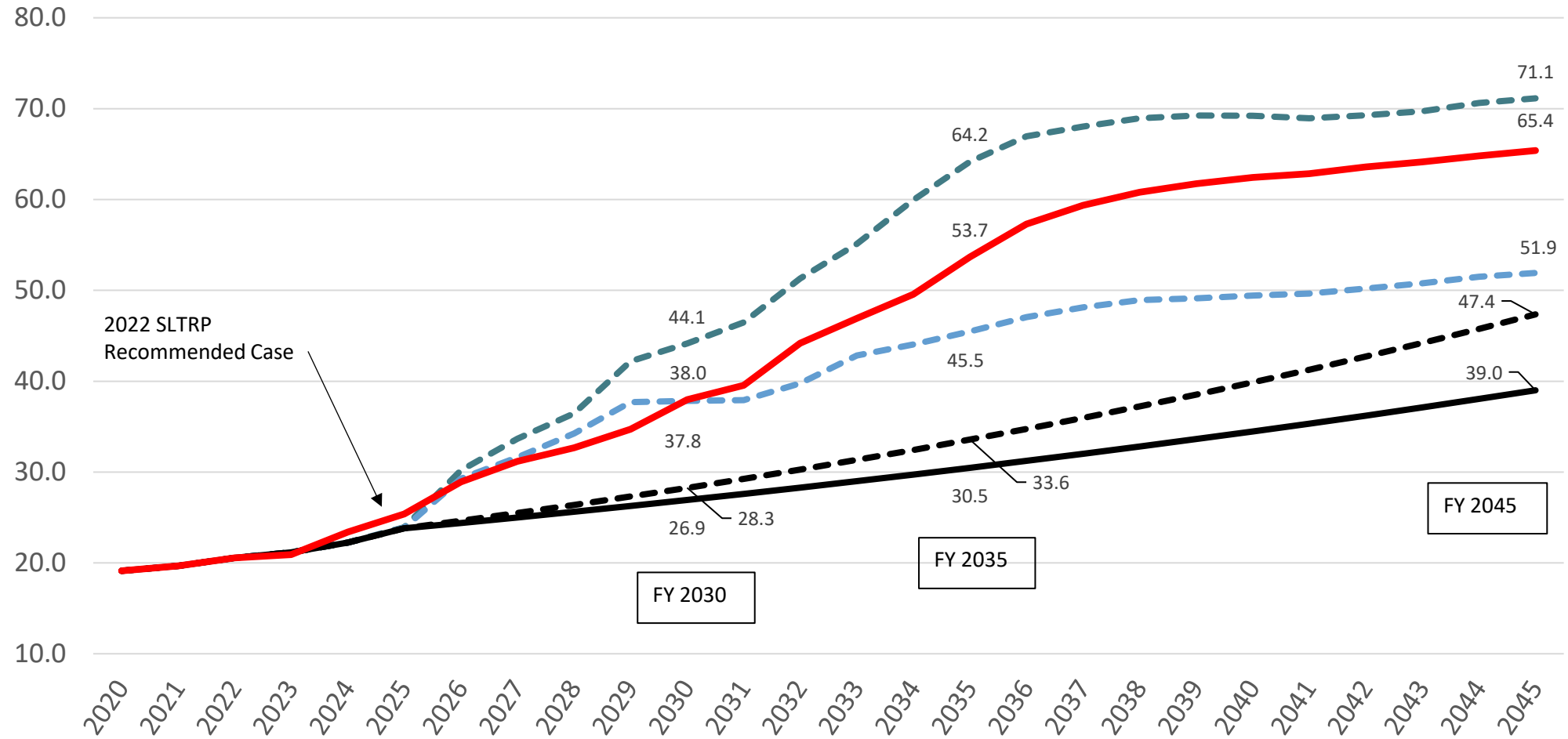
FY 2025 Retail Rates with 2.5% Inflation

FY 2025 Retail Rates with 3.5% Inflation



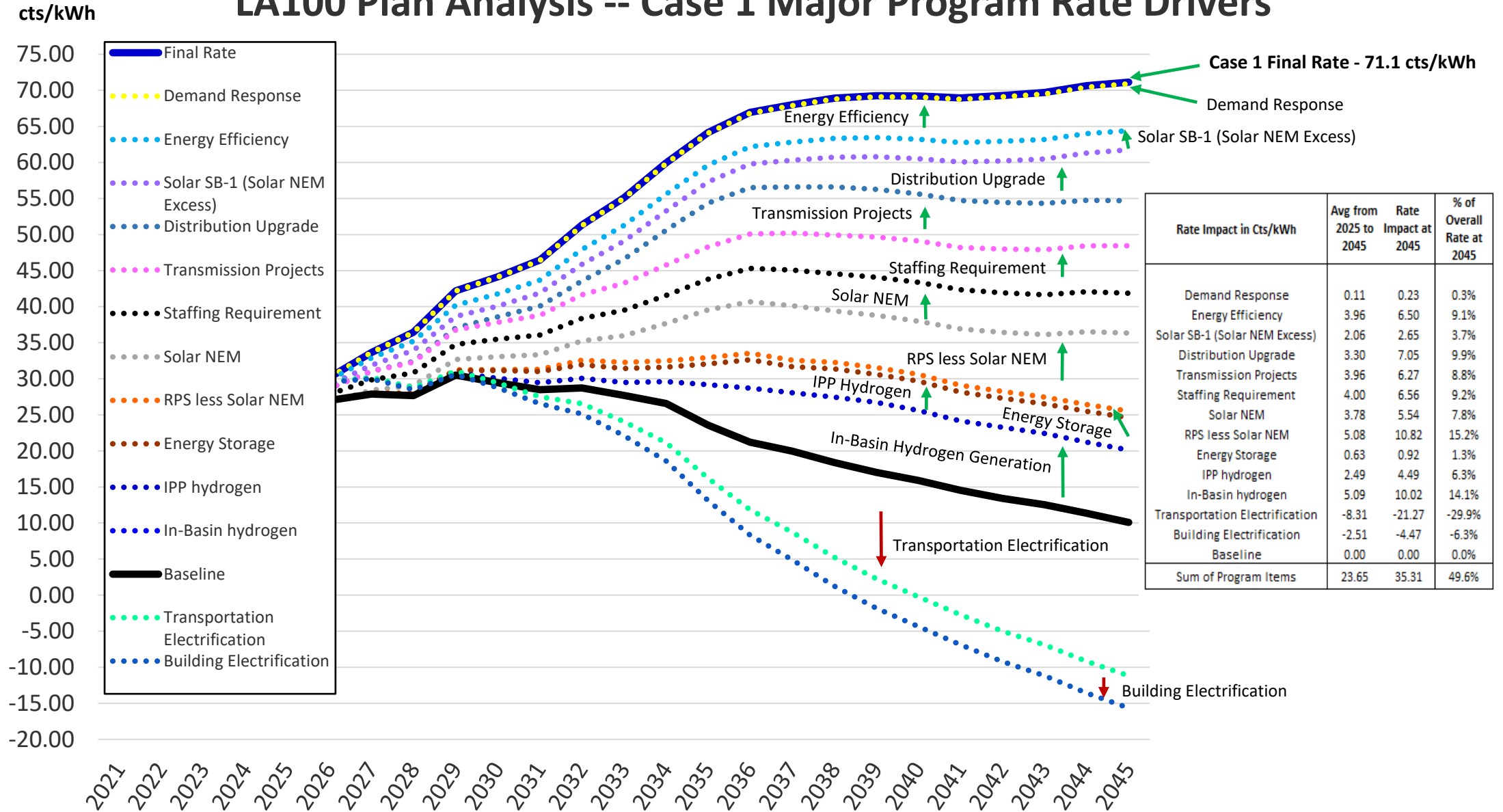
Retail Rates Comparison for LA100 Plan Study vs. 2022 SLTRP Recommended Case

Cents/kWh

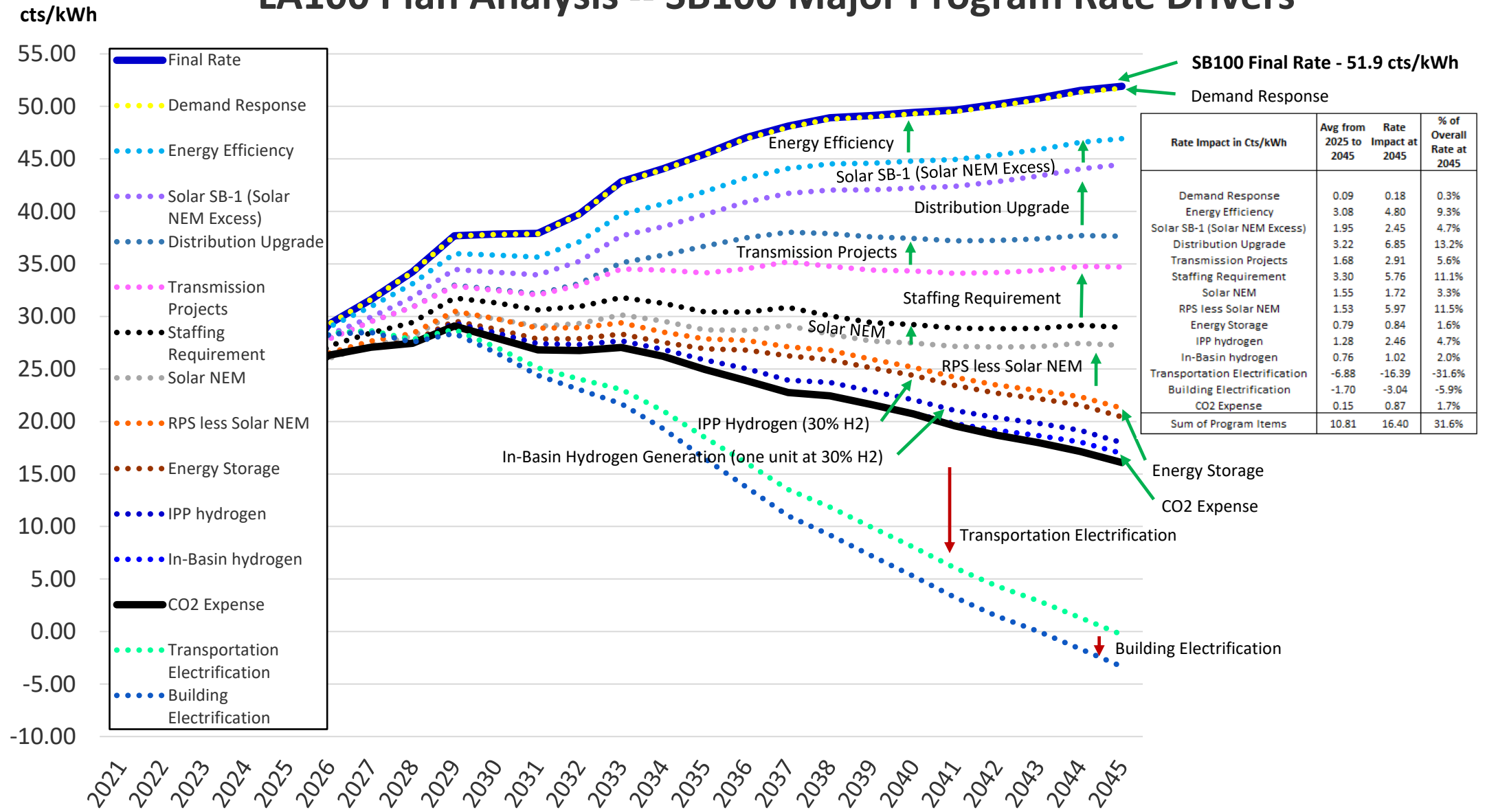


- Case 1
- FY 2025 Retail Rates with 2.5% Inflation
- 2022 SLTRP Recommended Case
- SB100
- FY 2025 Retail Rates with 3.5% Inflation

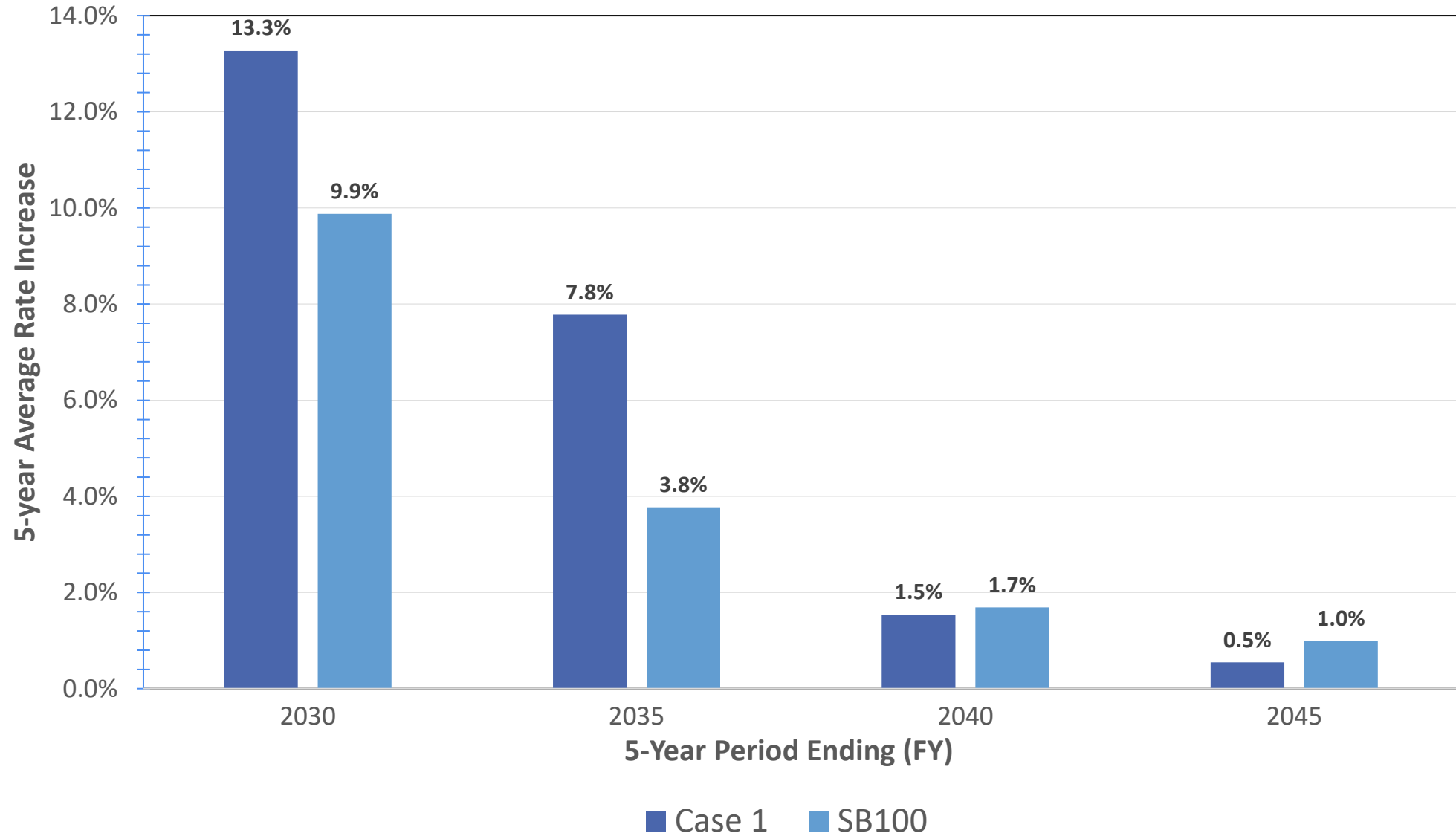
LA100 Plan Analysis -- Case 1 Major Program Rate Drivers



LA100 Plan Analysis -- SB100 Major Program Rate Drivers



LA100 Plan - System Average Rate Increase (5-Year Average)



Conclusions

- Early investments will trigger increased rates within the first 10 years but stabilize after that.
- Electrification offers an opportunity to increase retail load and drive rates lower
- Among the scenarios, rate analysis reveals a range between 51.9 cts/kWh and 71.1 cts/kWh in fiscal year 2045.



LADWP Rate Impact Analysis Next Steps

- Work with the Office of Public Accountability to review rate impact analysis.
- Continue to refine rate impact analysis as DWP moves forward and evaluates different pathways to 100% renewables.
- Prepare for next Rate Action / Review

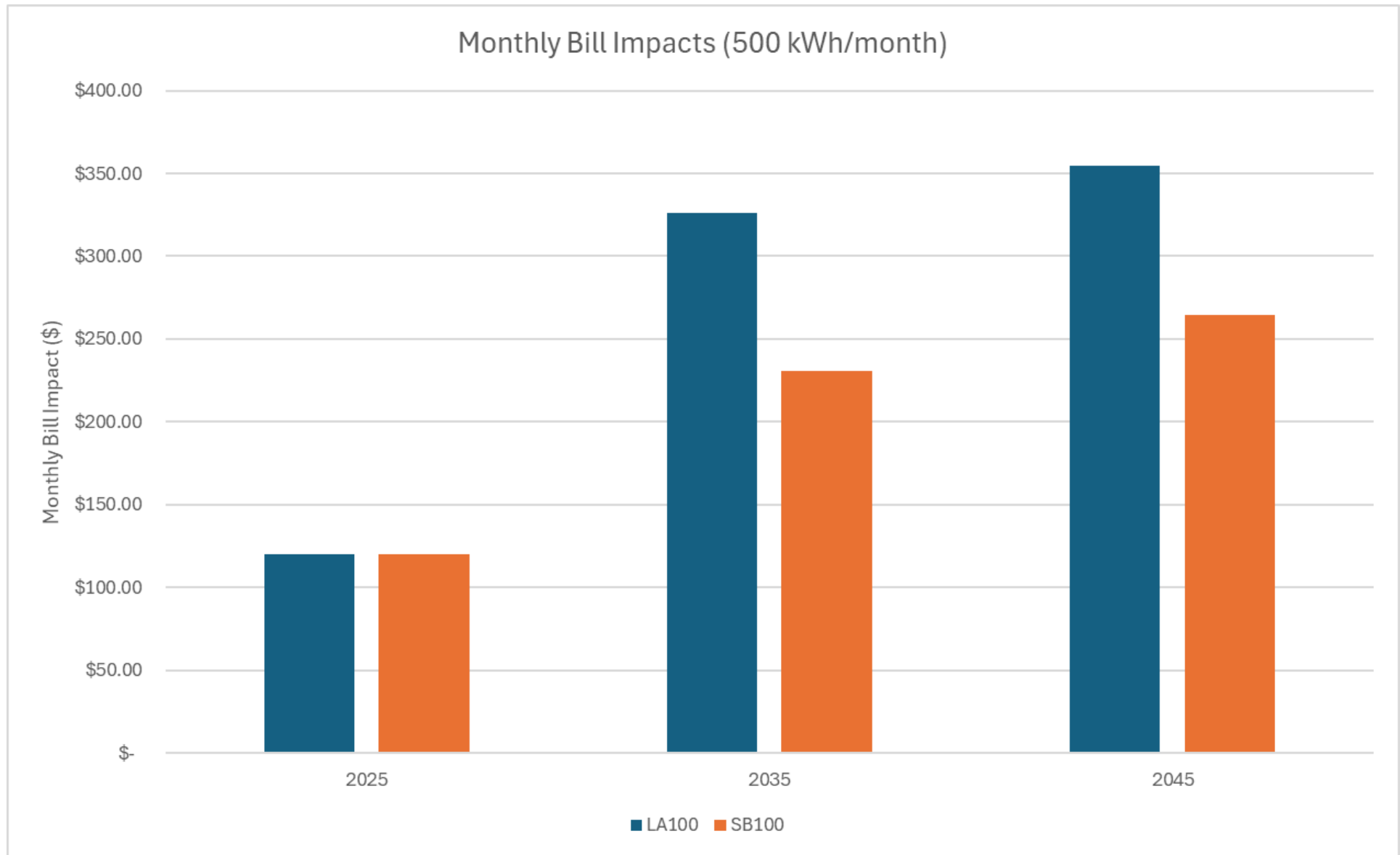


QUESTIONS?

A close-up photograph of a person's hand plugging a black charging cable into the charging port of an electric vehicle. The person is wearing a black smartwatch. The background is blurred, showing the white body of the car and some red lights. A semi-transparent black rectangle is overlaid in the center of the image, containing white text.

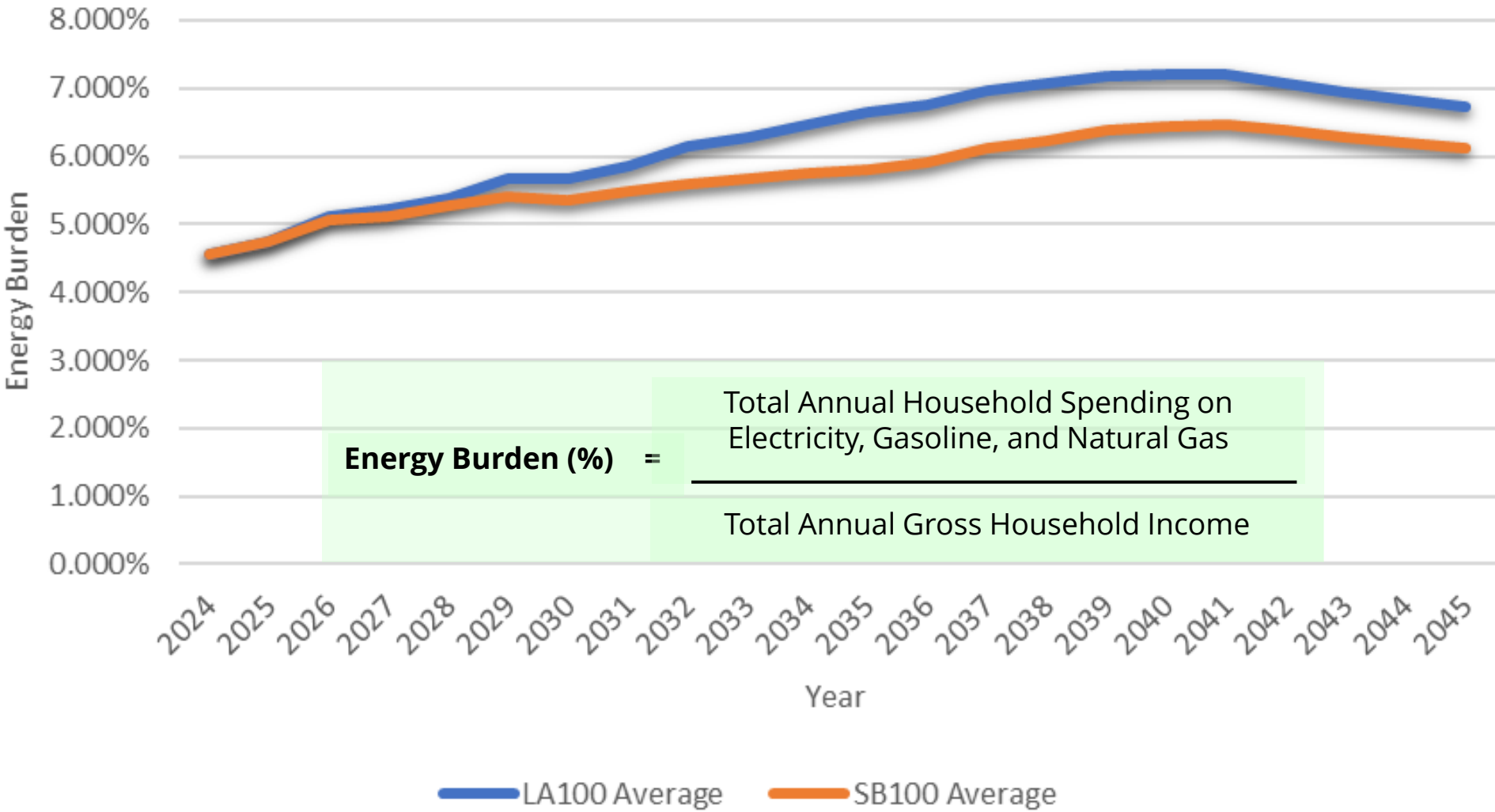
**CUSTOMER BILL
IMPACTS AND
ENERGY BURDEN**

MONTHLY BILL IMPACTS



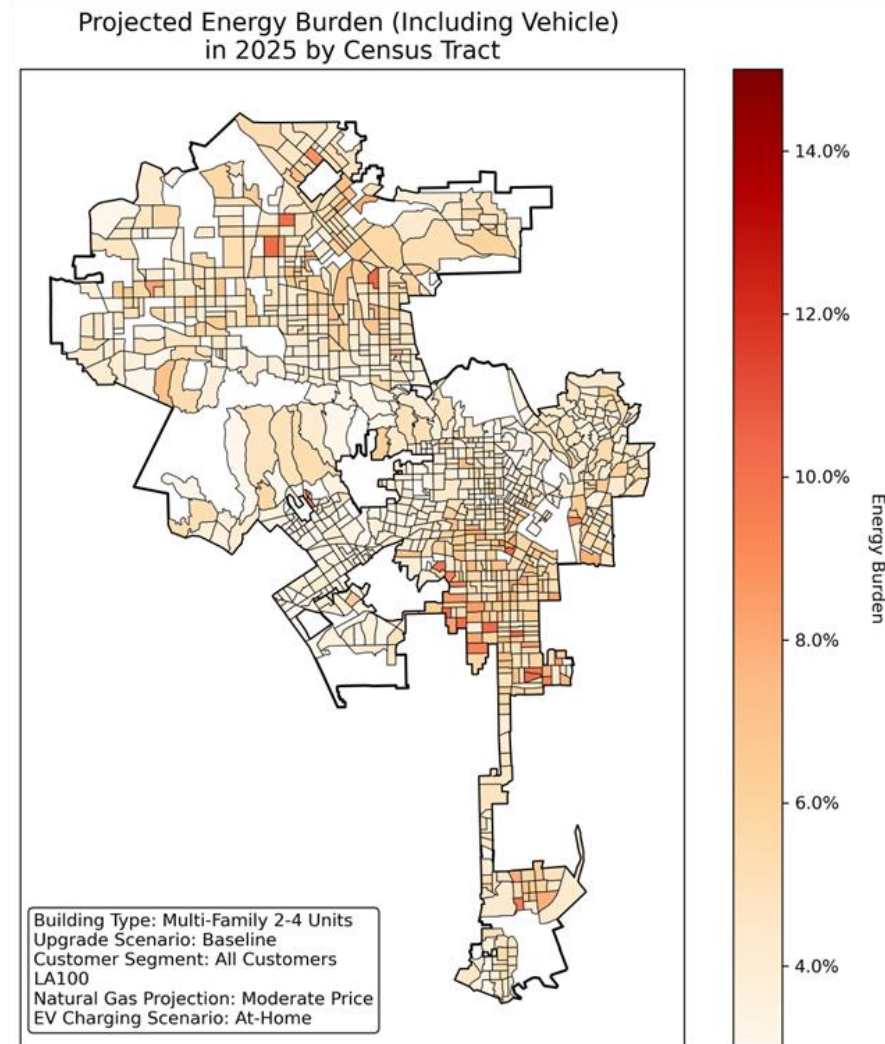
ENERGY BURDEN

SB100 Average vs LA100 Average

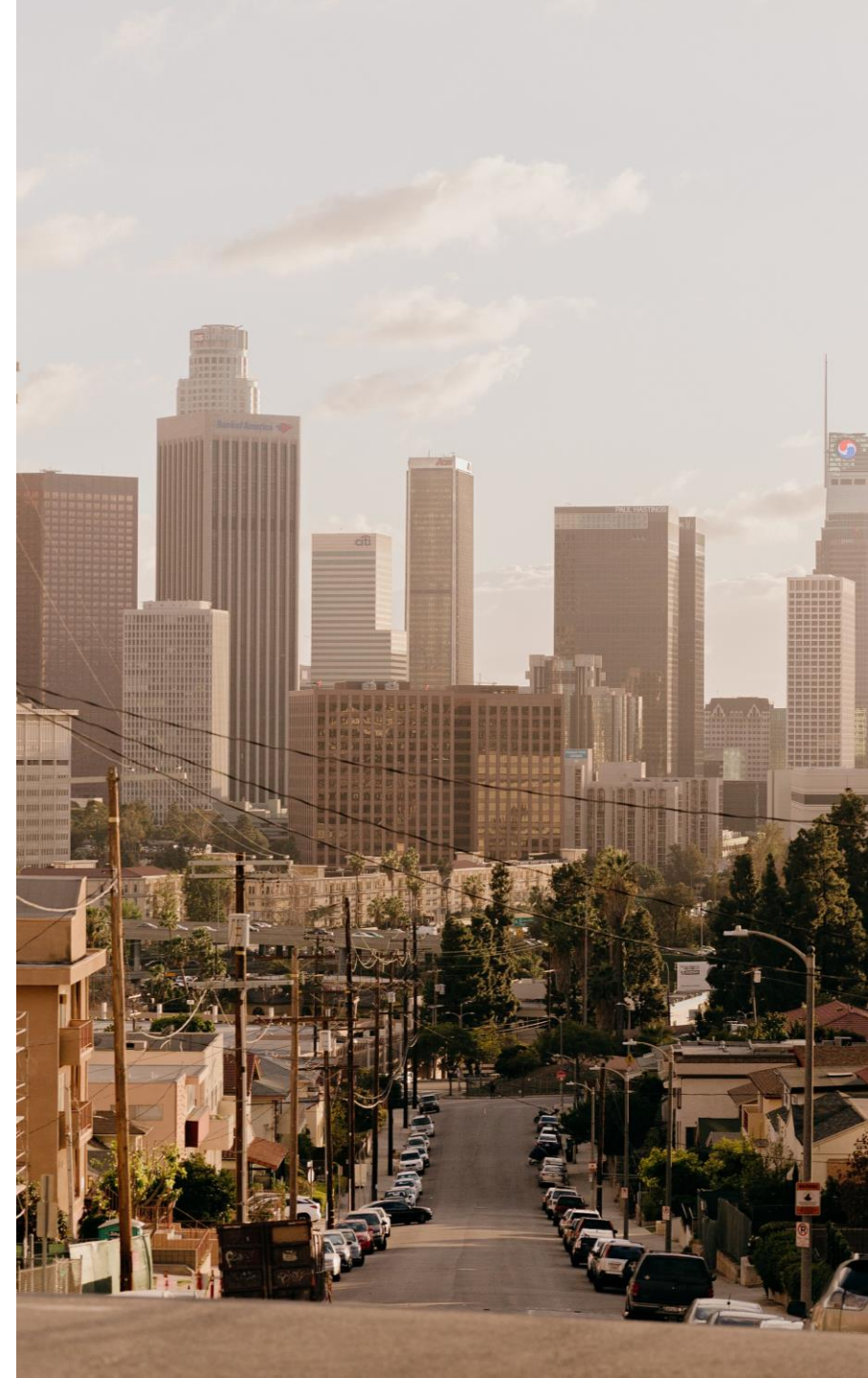


ENERGY BURDEN

LA100



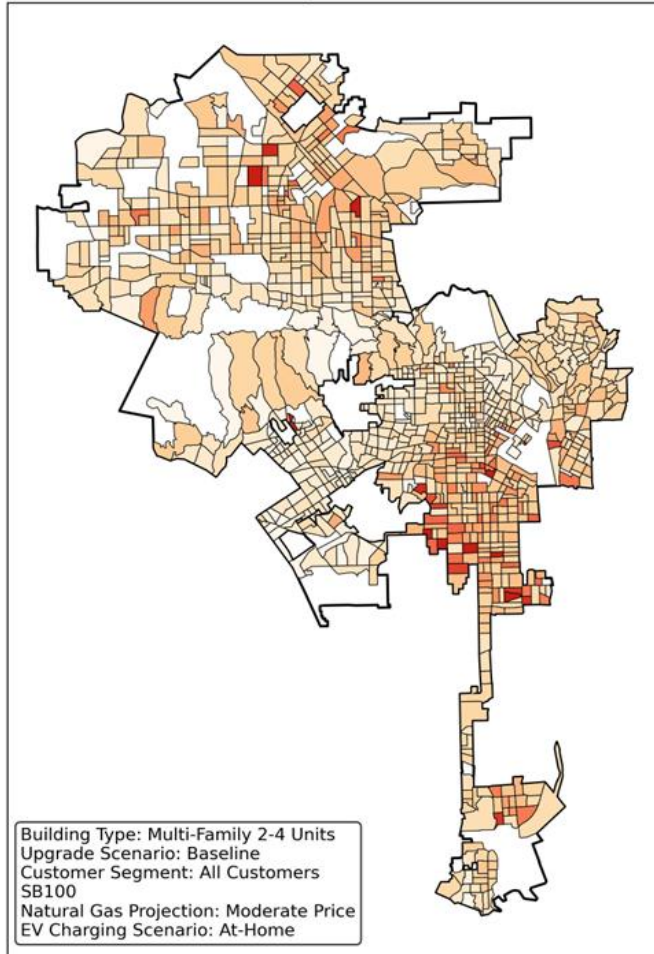
2025



ENERGY BURDEN

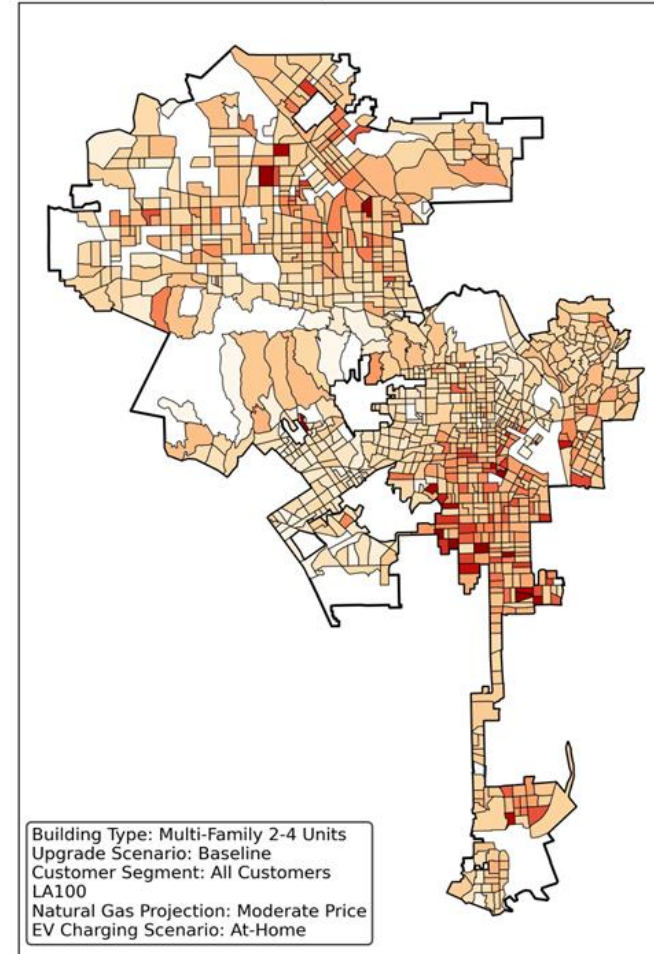
SB100

Projected Energy Burden (Including Vehicle)
in 2035 by Census Tract



LA100

Projected Energy Burden (Including Vehicle)
in 2035 by Census Tract

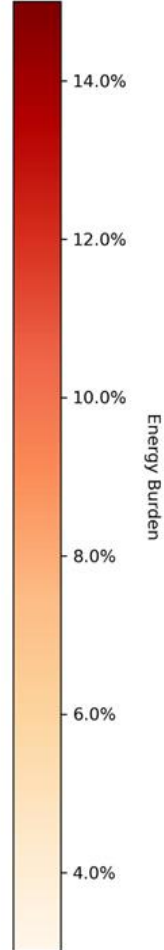
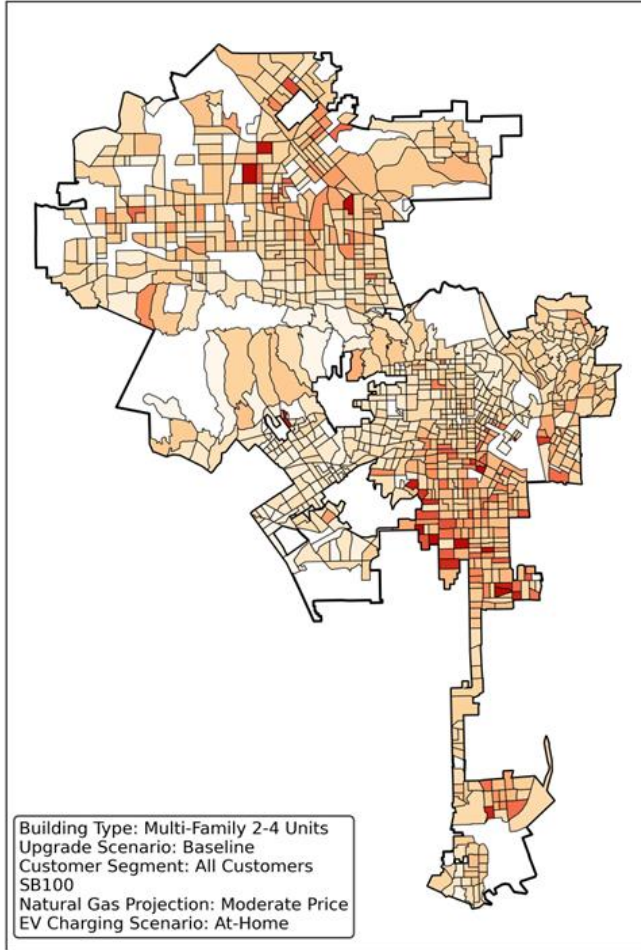


2035

ENERGY BURDEN

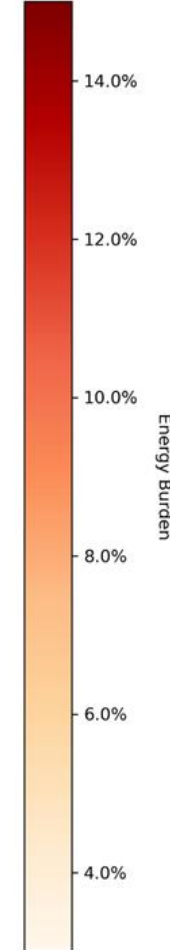
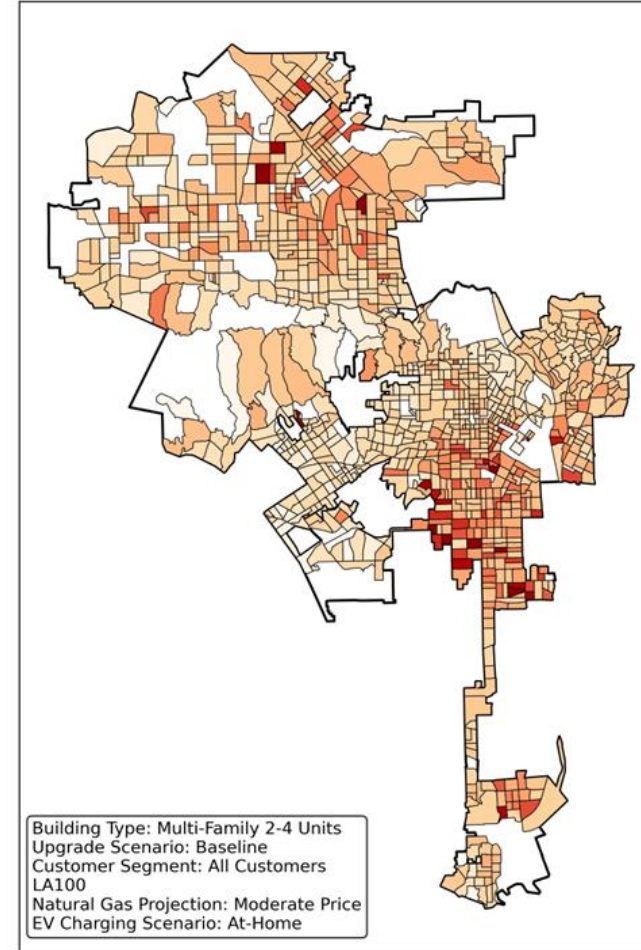
SB100

Projected Energy Burden (Including Vehicle)
in 2045 by Census Tract



LA100

Projected Energy Burden (Including Vehicle)
in 2045 by Census Tract



2045



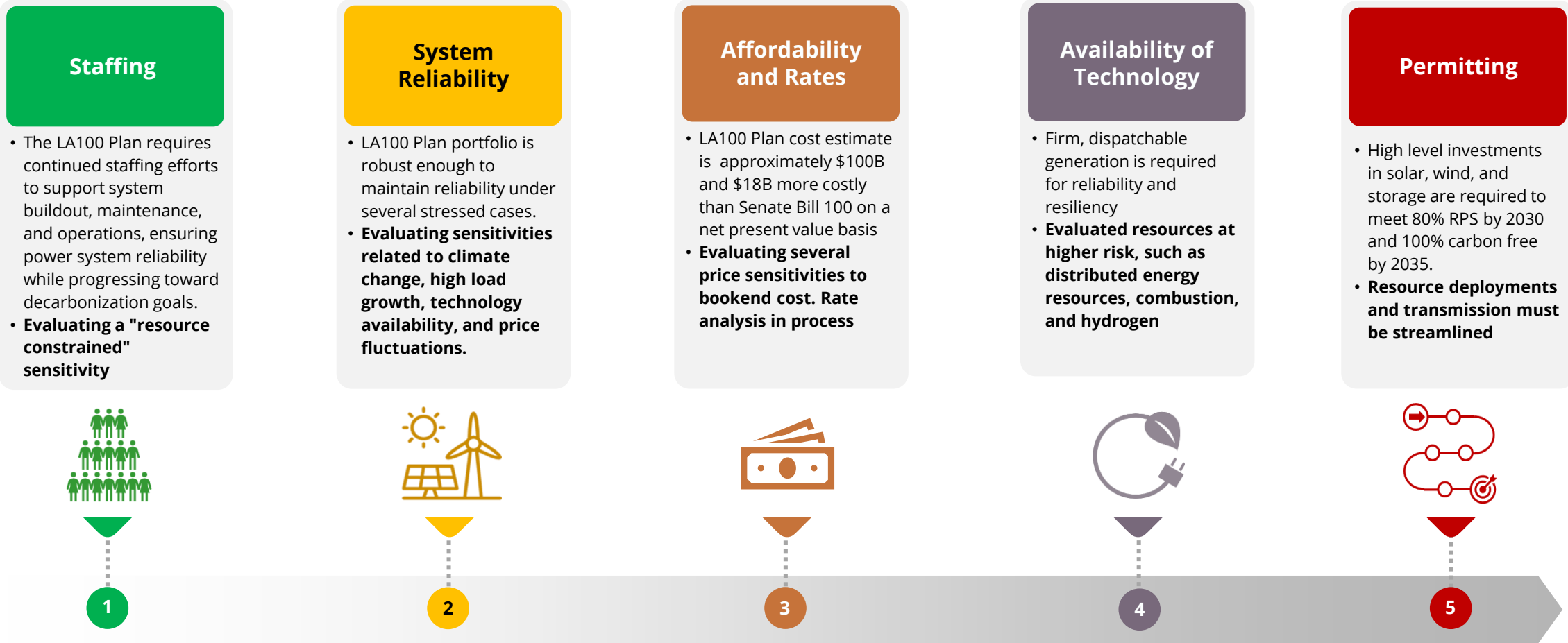
QUESTIONS?



RISKS & CHALLENGES

LA100 PLAN SENSITIVITIES

LA100 Plan is continuously evaluating various risk factors as part of its sensitivity analyses as a stress test to the model to assess potential outcomes on resource builds, reliability, cost, and emissions.



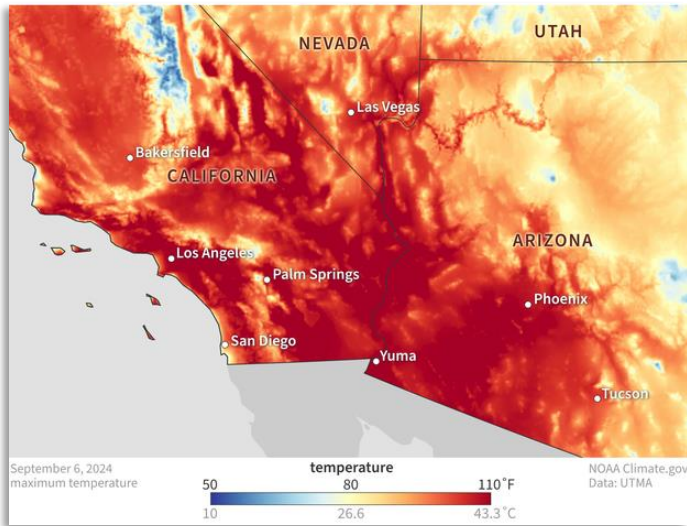
Leading on decarbonization means doing so **affordably, reliably, and safely.**

LADWP recognizes the significance of evaluating a wide range of risks in order to preserve these efforts.

IN-BASIN DISPATCHABLE GENERATION IS REQUIRED FOR RELIABILITY

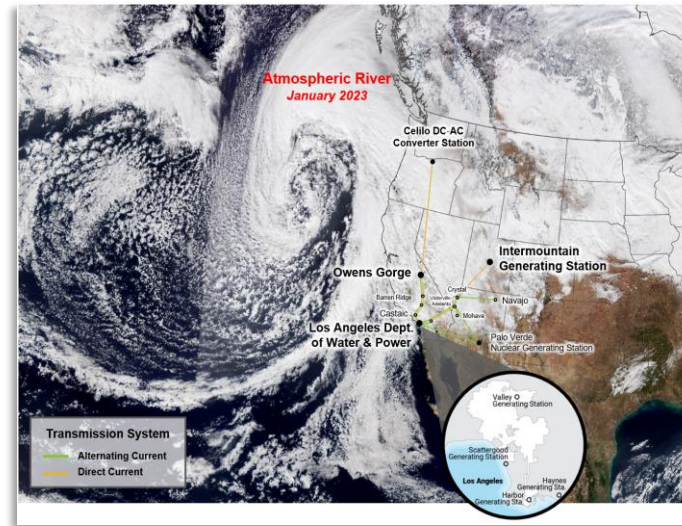
In-basin dispatchable generation is critical to avoid load shedding during stressed conditions

Heat Wave



- **In-basin generation** provided more than 60% of demand during the 2024 heat storm, avoiding blackouts to 1.2 homes.
- **The 2020 California heat wave** resulted in rolling blackouts that affected over 300,000 Californians, LADWP's service territory avoided blackouts
- **Heat storms** are expected to occur more often due to climate change and result in prolonged periods of high electricity demand

Atmospheric River



- **Renewables** mostly unavailable during the 10-day atmospheric river rainstorm in 2023. LADWP is significantly increasing reliance on renewable energy
- **Short-Duration Energy Storage** not sufficient for prolonged periods of stressed conditions.
- **Intermittency** of renewables cannot respond to long-duration outages or significant weather events
- **Dispatchable in-basin generation** is a key to long-duration reliability

Wildfire



- **The 2019 Saddle Ridge Fire** led long-lasting outages over multiple transmission corridors, and LADWP's in-basin generation was relied on to avoid blackouts
- **The January 2025 wind and wildfire storm in Los Angeles** caused significant stress, and in-basin generation was used as backup. Scattergood played critical role in supporting the grid operating 5x normal for this time of the year.

AFFORDABILITY AND RATES

- **Tariff-Driven Cost Increases:** President Trump's administration has imposed tariffs up to 145% on Chinese imports, affecting essential components like solar panels, batteries, and transformers. This escalation is expected to raise equipment costs, potentially leading to higher electricity rates for ratepayers.
- **Rescission of Federal Clean Energy Grants:** Grants and subsidies may be affected by changes in federal funding programs and upcoming legislation.
- **Supply Chain Disruptions:** Tariffs on imports from countries like China, Vietnam, and Cambodia have disrupted supply chains for renewable energy components. The U.S. currently lacks sufficient domestic manufacturing capacity to meet demand, leading to project delays and increased costs.
- **Regulatory Uncertainty:** The rescission of Biden-era executive orders supporting clean energy initiatives has created a volatile policy environment. This uncertainty may deter investment and complicate long-term planning for utilities aiming to transition to renewable energy sources.





AVAILABILITY OF TECHNOLOGIES

Solar and Storage

- New tariffs (up to 145%) on Chinese imports raise costs for panels and batteries
- Supply chain disruptions from tariff-driven uncertainty
- Competition from other Utilities to meet regulatory requirements have driven up prices

Onshore Wind

- Federal moratorium on new/renewed project approvals delays development
- Policy instability may deter private investment

Geothermal

- Potential reduction in federal incentives under current administration
- Long lead times and site-specific viability increase cost uncertainty

Offshore Wind

- Trump administration halted new leases and approvals; several projects paused
- The suspension of major offshore wind projects currently underway undermines investor confidence

Green Hydrogen

- Grants and subsidies may be affected by changes in federal funding programs and upcoming legislation
- Lacks supporting infrastructure; high costs without federal backing

PERMITTING

Lengthy Permitting Timelines

- Most projects take 2–3 years from proposal to operation — even with signed PPAs
- Transmission lines often take 10+ years due to environmental reviews, right-of-way disputes, and regulatory delays

Solar and Storage

- Local land-use restrictions and CEQA (if in California) reviews can delay or block projects
- Grid interconnection permitting adds additional complexity and cost

Wind (Onshore and Offshore)

- Permits often challenged due to visual, wildlife, or noise concerns
- Offshore wind faces additional layers: federal lease, coastal zone approvals, and marine impact studies

Geothermal

- Requires site-specific drilling and exploration permits, often in environmentally sensitive areas
- Water use and seismic risks can trigger extended environmental assessments

Green Hydrogen

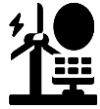
- Still a new sector with unclear permitting pathways
- Siting, pipeline approval, and safety concerns create additional barriers

Uncertain Federal and State Policy

- Changing political landscapes (e.g., executive orders, CEQA reform reversals) add risk and undermine planning certainty



LA100 RISK ASSESSMENT



Generation

Intermittency of renewables must be balanced with necessary dispatchable firm locational generation. Focusing on reliability, diversification, and resource adequacy is required for a resilient sustainable clean grid.



Transmission

Limited capacity, congestion, stability issues, interconnection requests, climate resiliency, reliability, regulatory requirements, and long project duration and high buildout costs are just few of the transmission system challenges.



Distribution

Distribution challenges and risks include ability to meet rapid load growth, limited real estate for new substations, complex permitting processes, and aging distribution infrastructure.



Technology

Pacing investments with technology readiness is challenging, especially when innovations are still maturing. Balancing reliability and prioritizing deployable technologies helps ensure cost-effective, future-ready solutions.



Permitting & Legal

Obtaining the permitting, project contracts and all necessary approvals in a timely manner will be critical to prevent project delays.



Staffing

Insufficient personnel resources ranging from engineers, field employees, and management can present challenges towards executing Power System projects.



Financial

Affordability, rates, energy burden, and inflation present huge risks. Federal, state and local funding for infrastructure upgrades and grid modernization are at risk. The volatile nature of governmental assistance may hinder the execution of Power System projects and undermine the PTC and ITC from the IRA.



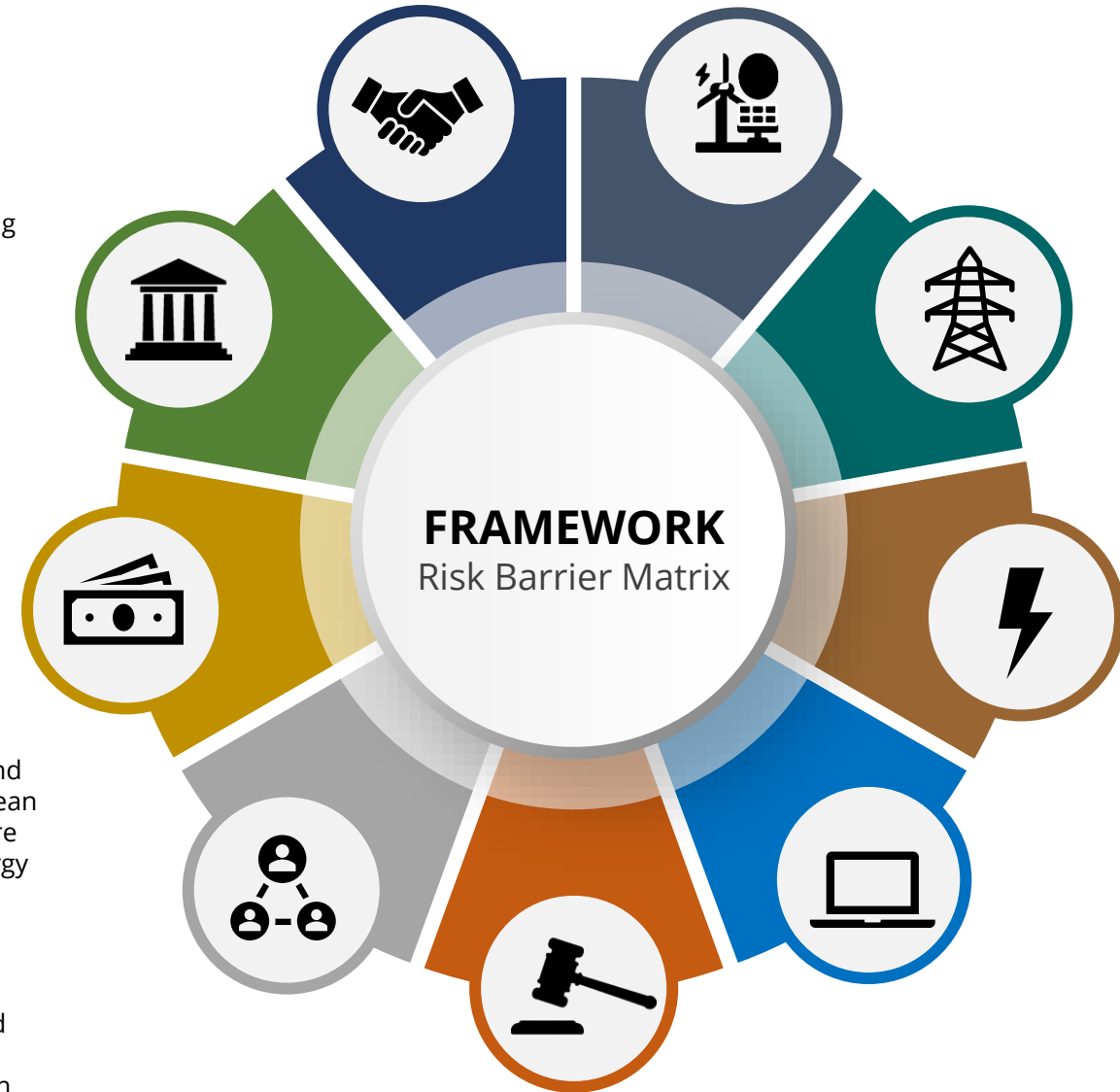
Federal Policy

The new administration's recent executive orders related to power and energy does not always align with clean energy goals, which may put pressure on efforts towards a renewable energy future.



Procurement

Recently established US tariffs will provide increased costs for imported equipment and materials required for numerous LADWP projects, which may result in Power System project delays and budget overruns. Market competition for the same resources under the same timeframe.



An aerial photograph of Los Angeles, California. In the foreground, a paved path lined with tall palm trees winds through a lush, green hillside. Below the path, several buildings and structures are visible, including what appears to be a large outdoor arena or stadium. In the middle ground, the city of Los Angeles spreads out, with a dense concentration of skyscrapers forming the downtown skyline. The sky is a clear, bright blue, and the overall scene is bathed in the warm, golden light of late afternoon or early morning.

Questions?



PATH FORWARD

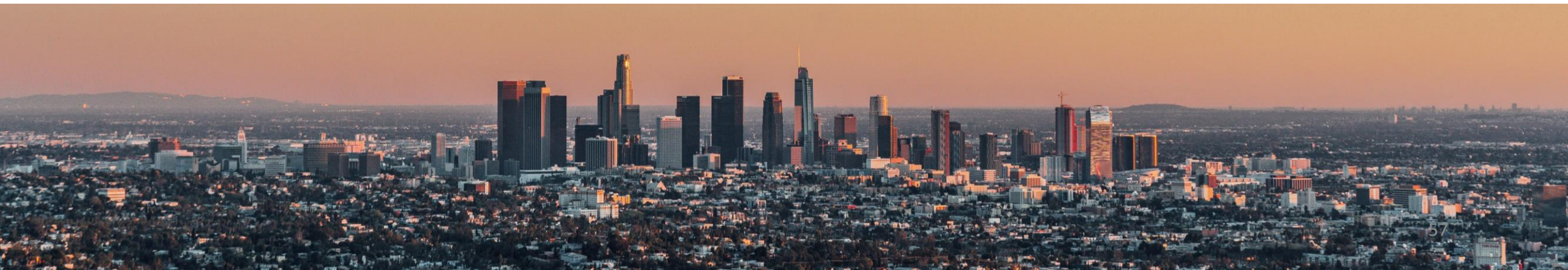
THE FUTURE OF THE LA100 PLAN

Key Objectives for the Future

- **System Reliability:** Strategic mix of renewables, storage, and dispatchable firm generation
- **Commitment:** Investments in reliability and clean energy through 2035 and beyond
- **Maintaining Affordability:** Striving to offer the lowest electrical rates among California utilities
- **Creative Optimization:** Leveraging community-driven distributed energy resources, demand response, and energy efficiency
- **Equity & Inclusion:** Ensure a just transition and benefits for all communities

Next Steps

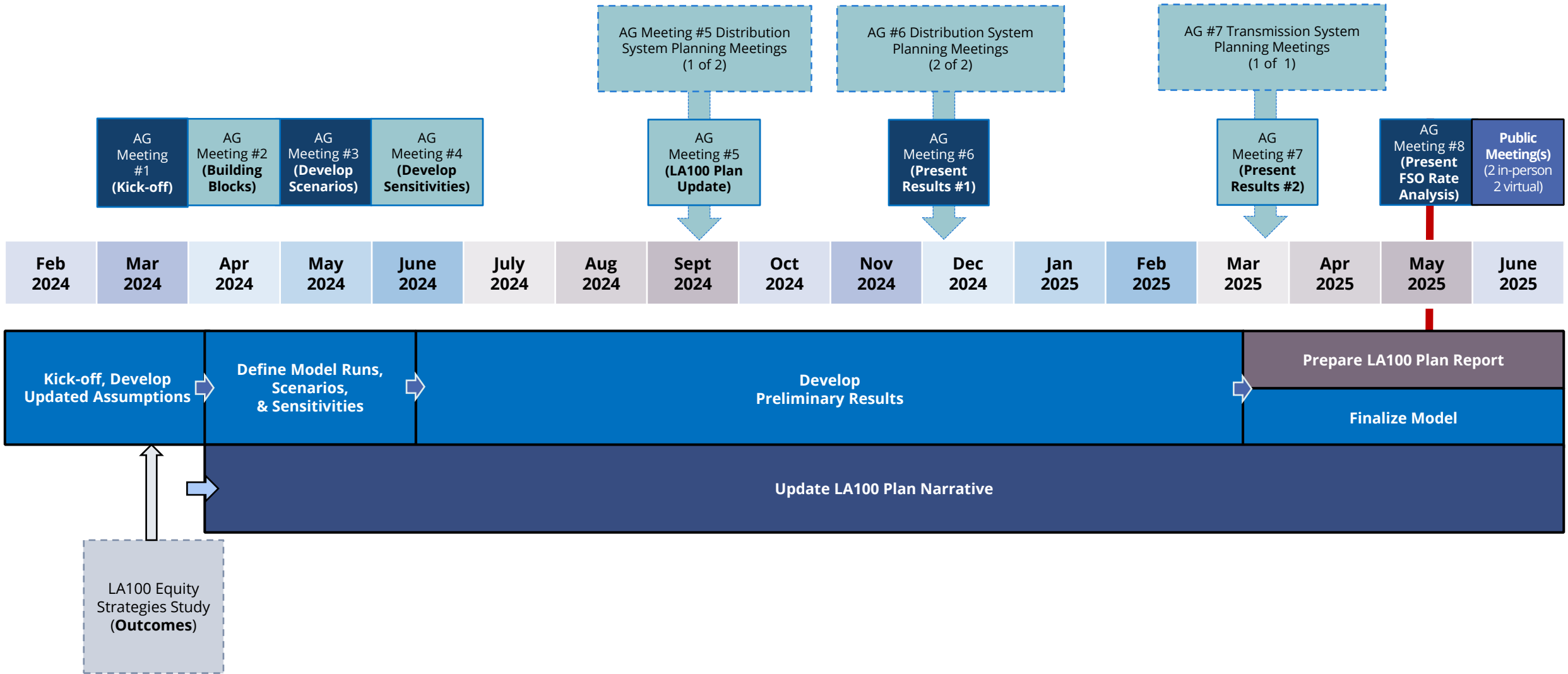
- Milford PPA – Pending Board & City Council Approval
- Scattergood Modernization Environmental Impact Report – Summer 2025
- Demand Response RFP(s) – June/July 2025
- Rate impact Analysis – Spring 2025
- Release of full LA100 Plan – Summer 2025
- Potential Renewable Projects – Q3/Q4 2025
- Continued public workshops and community engagement to share findings and gather input




NEXT STEPS - TIMELINE

In-person Meeting

Virtual Meeting



Note: Specific dates and meetings are subject to change.

A close-up photograph of several people's hands clasped together in a circle, symbolizing unity and teamwork. The background is blurred, showing an outdoor setting with trees and a building. The text "PUBLIC OUTREACH WORKSHOPS" is overlaid in a dark, semi-transparent box in the center of the image.

PUBLIC OUTREACH WORKSHOPS

2025 LA100 Plan Community Outreach

LADWP will host four Community Meetings

In-Person Meetings

- Open house format
- Presentation and stations staffed by subject matter experts
- *Monday, June 23 @ 6p – Pacoima City Hall*
13520 Van Nuys Blvd, Los Angeles 91331
- *Wednesday, June 25 @ 6p - Wilmington Recreation Center*
325 N. Neptune Ave, Wilmington 90744

Virtual Meetings

- *Thursday, June 26 @ 6p*
- *Saturday, June 28 @ 10a*

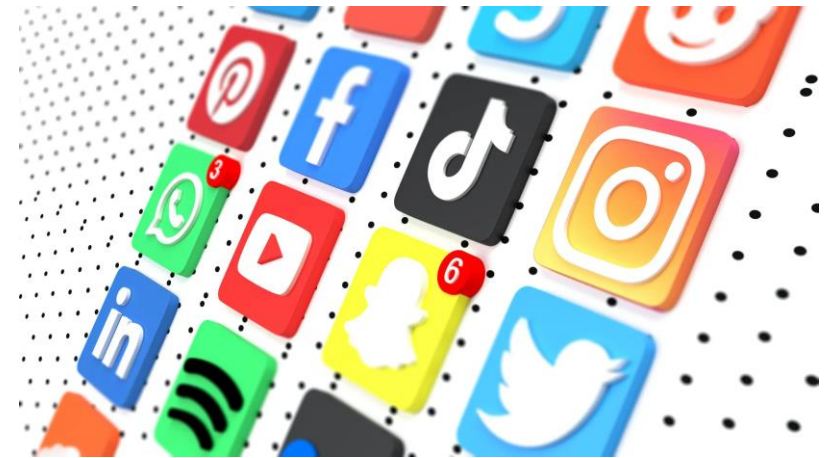


KEY MESSAGES

- Provide overview of LA100 Plan
- Collect public feedback
- Policy requirement
- Driven by climate change
- Goal: achieve LA100 in a reliable, affordable, sustainable and equitable manner

PROMOTION – COMMUNITY MEETINGS

- Website
- Fact Sheet
- Traditional Media
- Social Media
- Email/E-Newsletters
- Stakeholders





QUESTIONS?

An aerial photograph of Los Angeles, California, featuring a dense forest of palm trees in the foreground and the city skyline in the distance under a clear blue sky. The text "MENTI-METER" is overlaid in the center of the image.

MENTI-METER